

## **Corrections & Rehabilitation Summary of FY 2006-07 Budget Submission**

### **Issues impacting the department's FY 2006-07 budget include:**

Most of the concerns identified in the final report by the Miami-Dade Police Department, Miami-Dade Fire Rescue and the Miami-Dade Corrections & Rehabilitation Department have been prioritized within the Miami-Dade Corrections and Rehabilitation (MDCR) Department's Three-Year Priority Funding Plan (Three-Year Plan); The MDCR budget in the FY 2006-07 Proposed Resource Allocation Plan (PRAP) includes the Year One recommendations within the Three-Year Plan

- The department continues to focus on its aggressive recruitment efforts through marketing and a part-time recruitment team (overtime); continue accelerated hiring of Correctional Officer trainees and laterals to fill current vacancies in established positions and future vacancies due to attrition by year end 2006-07; most additional positions will remain vacant and will need to be filled by overtime. Current and projected vacancies due to attrition are projected to be filled by the Summer '2007; recommended new uniform positions are budgeted at the overtime rate to address the additional hiring needs
- A staffing analysis is currently being conducted to determine the true number of sworn staff needed by the department, including those required for relief for leave and training. Positions will be added to the Table of Organization for essential functions, but are currently being filled with overtime, including shakedown teams, perimeter and outside patrols, and increased security for the hospital unit located at Jackson Memorial Hospital. Since January 2006, MDCR has identified additional posts necessary for security and with the approval of the County Manager's Office, the Office of Strategic Management, and with the Board's approval of the Mid-Year Supplemental Budget, these posts have been filled by hiring overtime and are also included in the recommended overtime funding for FY 2006-07; It is recognized that the Three-Year Plan is dynamic and security needs will be adjusted as the increased safety inspections uncover areas for improvement; Since publication of the budget, an additional 18 posts have been identified, adding approximately 950 hours of overtime per week beginning in May 2006; MDCR is developing cost estimates for additional fencing needs due to escapes from police custody have occurred pending the booking process; Development of a relief factor for leave is currently underway; Overtime funding for 57 additional positions for security and training is included in the PRAP.
- Restore sworn staff to sanitation and classification functions (officer safety issue): In an effort to return the maximum number of sworn officers to jail operations thereby reducing overtime, a decision was made two years ago to utilize civilians to staff sanitation and classification functions. This has reduced the number of sworn staff available to provide assistance should incidents arise, thus increasing the risk of injuries to officers. These positions will be added and hired as attrition occurs in civilian slots. The Three-Year Plan includes overtime funds for three uniform sanitation supervisors in Year One; Other uniform sanitation positions are phased in over future years; It is also anticipated that some civilian incumbents in both the sanitation and classification areas will be transferring to newly created civilian positions over the next three years, and the vacated positions can be re-established within the uniform ranks

- Additional sworn staff to enhance security in various department areas: Sworn staff needed for increased security inspections and policy and procedure review and development; processing of inmate grievances; increased training and laundry security. The PRAP includes overtime funding to fill 57 additional positions for security and training; In addition, the Three-Year Plan includes phased-in staff enhancements in these areas in subsequent years; Laundry security is being addressed beginning in the current fiscal year with a laundry services contract, inmate uniforms, a revised linen distribution policy, uniform and clear boxes for storage of approved property, and clear-view mattresses
- There is a need to establish a 3 to 11 shift and an 11 to 7 shift in the Facilities Maintenance Bureau to handle emergencies and repairs to equipment in all the facilities on a 24 hour basis; the Warehouse needs adequate staffing to ensure the distribution of essential supplies and other commodities; the Property Room needs additional staff to help in expediting the processing of newly booked inmates and returning personal property to persons who have been released from custody. The PRAP includes 24 additional maintenance positions, four additional positions for the warehouse, and five additional positions for the Property Room; The Three-Year Plan also includes phased-in additional staff in these areas in subsequent years
- Beginning (during) the current fiscal year (April 2006), 40 hour Mandatory In-service Training (MIST) for sworn staff will be classroom based; lateral officers will receive an additional 80 hours of training pending the revision of training manuals and additional training officers are in place; MIST and lateral hire training will be backfilled using overtime; overtime for coverage needs to continue until relief positions are established and hired; additional training staff needed. The department is proposing to establish a Field Training Officer (FTO) program pilot project in conjunction with the Miami-Dade College, School of Justice. The FTO program will provide one-on-one training in essential job functions after graduation from Academy training. Newly hired certified officers (laterals will also be included in this FTO program). The PRAP includes funding for additional uniform and civilian training staff, including overtime funds to staff the start-up of an FTO program, which is also recommended for expansion within the Three-Year Plan
- The department has asked the Employee Relations Department (ERD) to review the starting salary for Correctional Officer trainees, as the current salary is below that of some correctional and law enforcement agencies recruiting from the same pool of possible applicants. If the salary review being conducted by ERD results in an upgrade, this could result in an increase in the number of Correctional Officer applicants. The Employee Relations Department has initiated this review
- Retherm replacement/upgrade, Air Conditioning for TKG kitchen, Establish Centralized Kitchen, Address findings by Corrections Review Team. A centralized kitchen is anticipated within the Krome Detention Center project; The Proposed Capital Plan for FY 2006-07 includes \$6.2 million phased-in over five years for retherm replacement; Air-conditioning for TKG's kitchen remains unfunded
- The PRAP recommends \$680,000 for replacement of kitchen equipment, and the Proposed Capital Plan includes \$2.3 million for freezer and cooler refurbishment over the next two years; The Three-Year Plan recommends phasing replacement of 2,200 radios over four years, beginning with the \$990,000 funding included in the FY 2006-07 PRAP; Replacement of "green screen" terminals is in the Proposed Capital Plan with recommended funding of \$250,000, and although not part of a multi-year schedule, selected personal computers are also proposed to be replaced in the PRAP

- There are various renovation issues that need to be addressed, including safety cell upgrades, forty (40) year re-certification and expansion (or demolition and replacement) of Pretrial Detention Center; forty (40) year re-certification, (refurbishment or replacement) of the Training and Treatment Center; security upgrades and repairs at TKG and Metrowest; need for separate housing areas for high risk and mentally challenged inmates. The Training and Treatment Center 4-Year Recertification project is scheduled for completion in FY 2006-07; MDCR has been meeting with the Office of Strategic Management, General Services Administration, and the Office of Capital Improvements in order to cooperatively develop a plan to address inmate housing needs and maximize the total committed funding to the Pre-Trial Detention Center and the Krome Detention Center projects, and to subsequently identify additional funding sources; Additional facility projects are recommended for funding within the Proposed Capital Plan including \$2.2 million over two years for Metro West Detention Center bathrooms, and \$6.570 million over two years for TKG security enhancements
- Approximately 50,000 sq. feet of warehouse storage space is needed to improve inventory control, increase operational efficiency and meet the department's new security initiative requiring linen, clothing, property, and mattress storage at the warehouse. Temporary warehouse space was rented in conjunction with MDCR's security initiatives; the Three-Year Plan includes funding for 50,000 square feet of rental space; Construction of permanent space is not funded, but will be considered in the overall Krome facility planning
- Krome Jail facility funding for \$90 million from the GOB does not address full requirements; evaluating opportunity to acquire the juvenile facility at Krome; analyzing potential sources for additional revenue. The Department has been meeting with the Office of Strategic Management, General Services Administration, and the Office of Capital Improvements in order to cooperatively develop plans and maximize the committed funding to the Krome Detention Center and the Pre-Trial Detention Center Renovation and Expansion projects, and to subsequently identify additional funding sources; The Juvenile Detention facility at the Krome site does not appear to be a practical alternative to building a new jail
- The department needs to acquire acceptable industry standard video recording equipment for the purpose of monitoring inmate activity: conduct an active Radio Frequency Identification (RFID) pilot project at the Women's Detention Center to verify the location of inmates and any high value resources at all times; inmate monitoring systems, implement a video visitation pilot project to reduce the risk of security breaches and increase officer safety. The RFID pilot project is recommended for funding in FY 2006-07 with \$125,000 in the Proposed Capital Plan and \$125,000 within the first year of the Three-Year Plan, however the latest estimates show that an additional \$250,000 or more will be required; the County Manager's Office is in full support of this effort and has provided assistance from the Office of Procurement Management and the Enterprise Technology Services Department for development of a Request for Proposals which addresses not only the pilot project, but also the future expansion of RFID to other facilities should the pilot be successful and funding available; A Video Visitation pilot is also recommended for funding (\$200,000) within the Proposed Capital Plan
- The number of handheld radios available to Correctional Officers is inadequate to meet the department's needs and this could compromise the officers' safety: Additional AEDs are needed in the department to allow them to be located in all areas and available for immediate response to emergencies. Only replacement of existing radios is addressed within the Three-Year Plan, with funding recommended in the PRAP for the first year

- Return two (2) Sergeants outstationed to the Juvenile Services Department (JSD): The department must hire overtime to replace these two sergeants because of the high number of sworn vacancies. Assignment of these positions continues; These posts are being added to the staffing calculations in order to provide sufficient positions and coverage in future years
- The department needs to hire a Health Care administrator to coordinate and monitor the delivery of quality health care services to the inmates. This individual would be the liaison between the Public Health Trust, Corrections Health Services and the Corrections department regarding inmate health care issues and hospital details. The department has had to deal with events such as the outbreak of MRSA (methicilin resistant staphylococcus aureus), frequent inmate complaints related to medical care and the pervasive effect of clinic appointments on overtime. This is not currently prioritized within the Three-Year Plan

### **Department Revenues:**

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$195,377	\$206,941	\$228,889	\$241,168	\$251,908	\$282,389
PROP	Carryover	\$6,376	\$6,255	\$1,138	\$888	\$893	\$670
PROP	Other Revenues	\$15,469	\$9,382	\$3,311	\$3,032	\$2,735	\$2,718
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$525
FED	Federal Grants	\$405	\$1,549	\$268	\$230	\$309	\$308
<b>TOTAL REVENUES</b>		<b>\$217,627</b>	<b>\$224,127</b>	<b>\$233,606</b>	<b>\$245,318</b>	<b>\$255,845</b>	<b>\$286,610</b>

- FY 2006-07 department revenues are increasing by \$41.3 million or 16.8% from the FY 2005-06 Budget due primarily to:
  - \$41.2 million increase in the General Fund
  - (\$218,000) decrease in Carryover
  - (\$314,000) decrease in Other Revenues
  - \$525,000 increase in Interagency Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, operating revenues will have increased by \$69.0 million or 31.7% due primarily to:
  - \$87.0 million increase in the General Fund
  - (\$5.7 million) decrease in Carryover
  - (\$12.8) million decrease in Other Revenues
  - \$525,000 increase in Interagency Transfers

## **Department Expenditures:**

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$127,594	\$129,994	\$133,936	\$138,562	\$138,809	\$151,105
	Overtime Salary	\$5,624	\$9,707	\$11,429	\$9,924	\$16,851	\$17,490
	Fringe	\$40,238	\$45,692	\$48,693	\$54,349	\$54,446	\$64,478
	Overtime Fringe	\$1,473	\$2,541	\$2,992	\$2,598	\$4,411	\$5,302
	Other Operating	\$33,859	\$32,571	\$35,252	\$39,397	\$40,028	\$45,621
	Capital	\$2,584	\$2,484	\$411	\$488	\$630	\$2,614
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$211,372</b>	<b>\$222,989</b>	<b>\$232,713</b>	<b>\$245,318</b>	<b>\$255,175</b>	<b>\$286,610</b>
<b>TOTAL EXPENDITURES</b>		<b>\$211,372</b>	<b>\$222,989</b>	<b>\$232,713</b>	<b>\$245,318</b>	<b>\$255,175</b>	<b>\$286,610</b>

- FY 2006-07 department expenditures are increasing by \$41.3 million or 16.8% from the FY 2005-06 Budget due primarily to:
  - \$12.5 million increase in Salary
  - \$7.6 million increase in Overtime
  - \$12.8 million increase in total Fringes
  - \$6.2 million increase in Other Operating
  - \$2.1 million increase in Capital
  
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$75.2 million or 35.6% due primarily to:
  - \$23.5 million increase in Salary
  - \$11.9 million increase in Overtime
  - \$28.1 million increase in total Fringes
  - \$11.8 million increase in Other Operating
  - \$612,000 increase in Intradepartmental Transfers

## **Payments To Other Departments:**

(\$ in 000's)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Aviation	Building & Land Rental	No	\$132	\$74	\$253	\$319	\$319	\$319
Employee Relations	Testing & Validation	No	\$62	\$67	\$83	\$72	\$72	\$72
Public Health Trust	Public Health Trust - Inmate Medical Services	No	\$4,900	\$4,900	\$4,900	\$4,900	\$4,900	\$4,900
<b>Total Transfer to other Departments</b>			<b>\$5,094</b>	<b>\$5,041</b>	<b>\$5,236</b>	<b>\$5,291</b>	<b>\$5,291</b>	<b>\$5,291</b>

- FY 2006-07 total payments to other departments are remaining at \$5.3 million. The Public Health Trust has received \$4.9 million for Inmate Medical Services and this amount has remained constant.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$197,000 or 3.9%.

**Payments From Other Departments:**

(\$ in 000's)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (from)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
General Services Administration	Inmate Industry / Lawn & Grounds Maintenance GS01327693	No	\$37	\$45	\$32	\$40	\$40	\$40
Juvenile Services	Food Services / Food Preparation and Delivery JUEDJJ	No	\$60	\$47	\$37	\$40	\$40	\$40
<b>Total Transfer from other Departments</b>			<b>\$97</b>	<b>\$92</b>	<b>\$69</b>	<b>\$80</b>	<b>\$80</b>	<b>\$80</b>

- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments from other departments will have decreased by (\$17,000) or (17.5%) due primarily to a reduction in Juvenile Services-Food Services/Preparation and delivery to JUEDJJ.

## **Personnel Positions and Salaries and Fringes:**

Full-time positions only

Activity	Changes	Date	Count +/-
<b>FY 2005-06 Final Adopted Budget</b>		10/1/2005	2,583
Administration	Overage-Chief under the Deputy Director's Office	04/24/2006	1
Food Services	Overages	10/01/2005	11
Employee Services	Overages	10/01/2005	12
Administration	Overages	10/01/2005	11
Employee Services	Position of Health & Welfare Administrator transferred to ERD	09/30/2006	-1
<b>FY 2006-07 Budget Submission</b>		2/1/2006	2,617
Administration	Civilian Positions Added	10/01/2006	17
Community Control	Civilian Positions Added	10/01/2006	8
Employee Services	Civilian Positions Added	10/01/2006	4
Inmate Custody and Control	Civilian Positions Added	10/01/2006	42
Inmate Programs	Civilian Positions Added	10/01/2006	6
Medical Services	Civilian Positions Added	10/01/2006	1
<b>FY 2006-07 Proposed Budget</b>			<b>2,695</b>

FY 2006-07 personnel costs total \$238.4 million, which includes \$151.1 million of salaries, \$69.8 million of total fringes and \$17.5 million in overtime.

FY 2006-07 personnel costs are increasing by \$32.9 million or 16.0% from the FY 2005-06 Budget. For FY 2006-07, the department has 2,695 positions budgeted, which is an increase of 112 positions or 4.3% from the FY 2005-06 Final Adopted Budget.

### **Vacant Personnel Positions:**

As of June 30, 2006, there were 173 vacancies reported.

### **Proposed New Efficiencies:**

There are no new efficiencies reported.

### **Budget Adjustments:**

There are no budget adjustments anticipated.

## **Capital Projects:**

### **CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

**DEPARTMENT:** Corrections and Rehabilitation

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	12,300	14,750	21,500	33,000	31,000	23,000	13,750	0	0	137,000
Financing Proceeds	12,500	21,400	300	0	0	0	0	0	0	21,700
<b>Total:</b>	<b>24,800</b>	<b>36,150</b>	<b>21,800</b>	<b>33,000</b>	<b>31,000</b>	<b>23,000</b>	<b>13,750</b>	<b>0</b>	<b>0</b>	<b>158,700</b>
<b>Other County Sources</b>										
Capital Outlay Reserve	1,625	1,925	7,105	12,580	1,600	1,100	700	0	0	25,010
<b>Total:</b>	<b>1,625</b>	<b>1,925</b>	<b>7,105</b>	<b>12,580</b>	<b>1,600</b>	<b>1,100</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>25,010</b>
<b>Department Total:</b>	<b>26,425</b>	<b>38,075</b>	<b>28,905</b>	<b>45,580</b>	<b>32,600</b>	<b>24,100</b>	<b>14,450</b>	<b>0</b>	<b>0</b>	<b>183,710</b>

### **CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

**DEPARTMENT:** Corrections and Rehabilitation

#### **Public Safety**

(\$ in 000's)	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>Departmental Information Technology Projects</b>									
MAINFRAME TERMINAL REPLACEMENT	0	250	0	0	0	0	0	0	250
RADIO FREQUENCY IDENTIFICATION JAIL SECURITY PILOT PROJECT	0	125	0	0	0	0	0	0	125
VIDEO VISITATION PILOT PROJECT	0	200	0	0	0	0	0	0	200
<b>Jail Facility Improvements</b>									
COMMUNICATIONS INFRASTRUCTURE EXPANSION	0	800	0	0	0	0	0	0	800



**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**  
**2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

DEPARTMENT:

Corrections and Rehabilitation

**Public Safety**

(\$ in 000's)		<b>PRIOR</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>FUTURE</b>	<b>TOTAL</b>
CORRECTIONS RESERVE FOR DESIGN OF FUTURE PROJECTS		0	100	0	0	0	0	0	0	100
FACILITIES FIRE PROTECTION SYSTEM IMPROVEMENTS		13,800	6,100	0	0	0	0	0	0	19,900
FREEZER AND COOLER REFURBISHMENT		0	500	1,800	0	0	0	0	0	2,300
METRO WEST DETENTION CENTER FIRST FLOOR SMOKE EXHAUST		0	500	1,500	500	0	0	0	0	2,500
METRO WEST DETENTION CENTER INMATE HOUSING IMPROVEMENT		0	500	1,710	0	0	0	0	0	2,210
METRO WEST DETENTION CENTER SECURITY SYSTEM UPGRADE		200	300	0	0	0	0	0	0	500
PRE-TRIAL DETENTION CENTER RENOVATION AND EXPANSION		0	1,000	2,500	8,500	11,000	11,000	11,000	2,000	47,000
PRE-TRIAL DETENTION CENTER VIDEO SURVEILLANCE SYSTEM		0	250	0	0	0	0	0	0	250
REMOVE AND REPLACE RETHERM UNITS		1,100	1,100	1,100	1,100	1,100	700	0	0	6,200
SECURITY FENCE ENHANCEMENTS		0	600	600	0	0	0	0	0	1,200
TRAINING AND TREATMENT CENTER 40-YEAR BUILDING RECERTIFICATION		1,500	300	0	0	0	0	0	0	1,800
TRAINING AND TREATMENT CENTER FENCE AND RAZORWIRE REPLACEMENT		0	600	0	0	0	0	0	0	600
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER GENERATOR TRANSFER SWITCH CONTROLLER		0	250	0	0	0	0	0	0	250
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER KITCHEN FLOORING		625	330	0	0	0	0	0	0	955
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER RECREATION YARD SECURITY UPGRADE		0	400	2,600	0	0	0	0	0	3,000
TURNER GUILFORD KNIGHT CORRECTIONAL CENTER SECURITY ENHANCEMENTS		0	300	3,270	0	0	0	0	0	3,570
<b>New Jail Facilities</b>										
CONSTRUCT NEW DETENTION CENTER		0	2,430	2,480	2,430	5,659	22,000	22,000	33,001	90,000
<b>Department Total:</b>		<b>17,225</b>	<b>16,935</b>	<b>17,560</b>	<b>12,530</b>	<b>17,759</b>	<b>33,700</b>	<b>33,000</b>	<b>35,001</b>	<b>183,710</b>

## **Cultural Affairs Department Summary of FY 2006-07 Budget Submission**

### **Issues impacting the department's FY 2006-07 budget include:**

- Grants and Services – the Cultural Affairs Council is advocating a multi-year increase of \$1.5 million per year for five (5) years, beginning in FY 2006-07. The County Manager's FY2006-07 Proposed Resource Allocation Plan, the County Commission Chairman's FY2006-07 Budget message and the County Mayor's FY2006-07 Budget message all agree with the Cultural Affairs Council in recommending and supporting an increase of \$1.5 million to the Department from the General Fund in FY 2006-07
- Forecast anticipates hiring initial management staff for South Miami-Dade Cultural Arts Center in FY06-07

### **Operations Issues**

- In FY 2006-07, there remains a major need for ramping up for operations of the South Miami-Dade Cultural Arts Center, scheduled to open by the end of 2007

### **Administrative Issues**

- The Department is on schedule to issue an RFP for the e-grants software system for purchase during FY2006-07, and implementation during FY2006-07/2007-08
- Beginning in FY06-07, the Department has eliminated all offsetting annual fees it had previously received for services on behalf of the PAC/Existing Facilities capital projects
- Capital expenses reflected in the Department's operating budget are comprised of lease/purchase contracts held on major equipment (copiers) and computer hardware purchases
- While not yet being reflected in the FY06-07 forecast, the Culture Shock program may require an additional Cultural Affairs Projects Administrator position as it continues to grow and expand. The Department is planning an aggressive marketing initiative in high schools and on college campuses to coincide with "back to school" orientations in the fall semester. A more definite sense of staffing needs will likely follow, as the program's increasing demands will be more specifically known at that time

### **Highlights:**

- The Department successfully applied for and was highly recognized by the State's LAA grants panel for its leadership and innovation

- The South Florida Cultural Consortium is the South Florida Regional Resource Center's (SFRRC) Regional Governance Award winner for 2006. The distinction recognizes one or more public sector entities that work across jurisdictional boundaries and collaborate for more effective and efficient use of regional resources
- The NEA grant to establish the Golden ticket program (for senior citizens) was received and fully expended in FY2004-05. The Department has maintained the program through its own resources, expanding the program significantly in FY2005-06, and is preparing for an even broader and farther reaching program in FY2006-07

### **Department Revenues:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$6,219	\$7,409	\$8,409	\$9,609	\$9,609	\$11,109
PROP	Carryover	\$686	\$373	\$1,292	\$2,232	\$3,184	\$4,254
PROP	CDT Proceeds as per PAC bond schedule	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
PROP	CDT Proceeds South Miami Dade Cultural Arts Center	\$0	\$770	\$770	\$770	\$770	\$770
PROP	Donations	\$75	\$0	\$75	\$0	\$1,000	\$0
PROP	Interest Earnings	\$0	\$3	\$18	\$0	\$0	\$0
PROP	Other Revenues	\$535	\$142	\$199	\$161	\$161	\$161
STATE	State Grants	\$47	\$19	\$23	\$30	\$30	\$30
INTERTRNF	Tourist Development Tax	\$2,216	\$2,486	\$3,042	\$2,922	\$2,922	\$3,436
FED	Federal Grants	\$0	\$0	\$22	\$0	\$0	\$0
<b>TOTAL REVENUE</b>		<b>\$10,778</b>	<b>\$12,202</b>	<b>\$14,850</b>	<b>\$16,724</b>	<b>\$18,676</b>	<b>\$20,760</b>

- FY 2006-07 department revenues are increasing by \$4.0 million or 24.1% from FY 2005-06 Budget due primarily to:
  - \$1.5 million increase in the General Fund
  - \$514,000 increase in Tourist Development Tax
  - \$2.0 million increase in Carryover

- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$10.0 million or 92.6% due primarily to:
  - \$4.9 million increase in the General Fund
  - \$770,000 increase in CDT Proceeds from the South Miami Dade Cultural Arts Center
  - (\$374,000) decrease in Other Revenues
  - \$1.2 million increase in Tourist Development Tax
  - \$3.6 million increase in Carryover

### **Department Expenditures:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$1,071	\$1,210	\$1,345	\$1,492	\$1,439	\$1,845
	Overtime Salary	0	0	0	0	0	0
	Fringe	\$195	\$272	\$292	\$336	\$352	\$496
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$9,120	\$9,409	\$10,011	\$12,553	\$12,598	\$15,500
	Capital	\$19	\$19	\$18	\$33	\$33	\$33
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$10,405</b>	<b>\$10,910</b>	<b>\$11,666</b>	<b>\$14,414</b>	<b>\$14,422</b>	<b>\$17,874</b>
	Reserves	\$0	\$0	\$0	\$2,310	\$0	\$2,886
<b>TOTAL EXPENDITURES</b>		<b>\$10,405</b>	<b>\$10,910</b>	<b>\$11,666</b>	<b>\$16,724</b>	<b>\$14,422</b>	<b>\$20,760</b>

- FY 2006-07 department expenditures are increasing by \$4.0 million or 24.1% from the FY 2005-06 Budget due primarily to:
  - \$353,000 increase in Salary
  - \$160,000 increase in Fringe
  - \$2.9 million increase in Other Operating
  - \$576,000 increase in Reserves
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by 10.3 million or 99.5% due primarily to:
  - \$774,000 increase in Salary
  - \$301,000 increase in Fringe
  - \$6.4 million increase in Other Operating
  - \$2.9 million in Reserves

**Grant Funding:**

(\$ in 000's)

Fund Source	Name of Grant	Description of Grant(Including allowable uses and restrictions)	Start Date	End Date	FY 2005-06 Budget	FY 2005-06 Required Match	FY 2006-07 Proposed	FY 2006-07 Required Match
STATEGRANT	Florida Division of Cultural Affairs Local Arts Agency program	General Operating	7/1/2006	6/30/2007	\$23	\$23	\$23	\$23
STATEGRANT	Florida Division of Cultural Affairs Cultural Support Grants program - Discipline Service category	General Operating support for programs of the South Florida Cultural Consortium, for which the Miami-Dade Department of Cultural Affairs serves as fiscal and administrative agent	7/1/2006	6/30/2007	\$7	\$7	\$7	\$7

**Payments to Other Departments:**

No payments to other departments at this time.

**Payments from Other Departments:**

No payments from other departments at this time.

**Personnel Positions and Salaries and Fringes:**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projecti on	Base
Full-Time Positions Budgeted =	19	22	22	22	22	25
Full-Time Positions Filled =	19	20	20		22	
Part-time FTEs Budgeted =	1	1	1	1	1	1
Temporary FTEs Budgeted =						

FY 2006-2007 personnel costs total \$2.3 million, which includes \$1.8 million of salaries, \$496,000 of fringes and no overtime.

FY 2006-2007 personnel costs are increasing by \$513,000 or 28.1% from the FY 2005-06 Budget. For 2006-07, the department has 25 positions budgeted, which is an increase of 3 positions from the 2005-06 Budget.

### **Vacant Personnel Positions:**

As of June 30, 2006, there were no budgeted vacancies.

### **Proposed Efficiencies:**

(\$ in 000's)

Activity	Description of Efficiency/Improvement	Related Outcome List	Implementation Date	FY 2005-06			FY 2006-07		
				Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Administration	Acquire, install and implement new web-based, e-grants management software system	RC1-1	1/1/2007	0	0		0	0	Make the Department's programs and services faster and easier to access; assist Cultural Affairs Projects Administrators with automated grants tracking, interaction with constituents and documentation

### **Budget Adjustments:**

There are no budget adjustments anticipated.

## **Capital Projects:**

### **CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

**DEPARTMENT:**

**Cultural Affairs**

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	7,450	23,000	19,350	10,500	6,000	7,000	8,900	9,600	21,150	105,500
Other - County Bonds/Debt	0	19,751	0	0	0	0	0	0	0	19,751
PAC Bond Proceeds	0	23,149	0	0	0	0	0	0	0	23,149
Safe Neigh. Parks (SNP) Proceeds	0	247	0	0	0	0	0	0	0	247
<b>Total:</b>	<b>7,450</b>	<b>66,147</b>	<b>19,350</b>	<b>10,500</b>	<b>6,000</b>	<b>7,000</b>	<b>8,900</b>	<b>9,600</b>	<b>21,150</b>	<b>148,647</b>
<b>Other County Sources</b>										
Interest Earnings	0	10,147	0	0	0	0	0	0	0	10,147
<b>Total:</b>	<b>0</b>	<b>10,147</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,147</b>
<b>State of Florida</b>										
Florida Division of Cultural Affairs	500	1,000	500	0	0	0	0	0	0	1,500
<b>Total:</b>	<b>500</b>	<b>1,000</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
<b>Department Total:</b>	<b>7,950</b>	<b>77,294</b>	<b>19,850</b>	<b>10,500</b>	<b>6,000</b>	<b>7,000</b>	<b>8,900</b>	<b>9,600</b>	<b>21,150</b>	<b>160,294</b>

# **CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000's)

**2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

<b>Recreation and Culture</b>										
		<b>PRIOR</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>FUTURE</b>	<b>TOTAL</b>
<b>Cultural Facilities - New</b>										
SOUTH MIAMI-DADE CULTURAL ARTS CENTER		18,878	16,336	10,500	0	0	0	0	0	45,514
<b>Facility Expansion</b>										
LYRIC THEATER ANCILLARY FACILITY		3,900	441	0	0	0	0	0	0	4,341
<b>Facility Improvements</b>										
CARIBBEAN MARKETPLACE		0	355	0	0	0	0	0	0	355
COCONUT GROVE PLAYHOUSE		2,000	3,000	0	0	0	0	0	0	5,000
EXISTING CULTURAL FACILITY UPGRADES		8,154	1,430	0	0	0	0	0	0	9,584
<b>Other</b>										
BUILDING BETTER COMMUNITIES CULTURAL AFFAIRS PROJECTS		23,000	9,350	10,500	6,000	7,000	8,900	9,600	21,150	95,500
	<b>Department Total:</b>	<b>55,732</b>	<b>30,912</b>	<b>21,000</b>	<b>6,000</b>	<b>7,000</b>	<b>8,900</b>	<b>9,600</b>	<b>21,150</b>	<b>160,294</b>



## **Department of Business Development Summary of FY 2006-07 Budget Submission**

### **Issues impacting the department's FY 2006-07 budget include:**

#### **Department Issue:**

- Completed the Management Review Process for two departmental divisions by Consultants (MGT) December 2005. Implement recommendations utilizing an in-house phased in process improvement

#### **Activity Issues:**

##### **Administration**

- Develop Living Wage Program outreach efforts
- Properly staff to monitor compliance as mandated by the living wage ordinance

##### **Contract Compliance**

- Properly staff for the anticipated increase in the number of procurement projects as a result of the new SBE program.
- Out-stationed staff will no longer be funded by PAC after FY05-06, transitioning to the South Dade Cultural Arts project

##### **Contract Review and Analysis**

- Review pre-compliance process for streamlining opportunities

##### **Management Information Systems**

- Develop a Living Wage Program application that tracks employee payment data in conjunction with national trends and a position to input, maintain and report data related to this activity
- Programming/analyst position to design, develop and implement SBE Program application components and various departmental applications enhancements and maintenance.

##### **Promote the Growth of Small Firms**

- Developed a partnership (includes a Letter of Guarantee by the County) with Continental Bank to provide Lines of Credit to CSBEs projected to be implemented by April 2006
- Implementation of a Bond Mentorship Training Program conducted by Broadlands (approved by the BCC on January 24, 2006) beginning March 16, 2006
- Retained Broadlands consultants to assist CSBEs involving their claims at MDAD (North Terminal Program). Final report submitted February with recommendations and progress

## **Department Revenues:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$967	\$949	\$911	\$787	\$787	\$4,961
UMSA	General Fund UMSA	\$0	\$0	\$0	\$370	\$370	\$2,126
PROP	Capital Working Fund	\$5,191	\$6,284	\$7,751	\$6,990	\$5,787	\$0
PROP	Carryover	\$33	\$249	\$628	\$628	\$1,623	\$0
PROP	Certification Fees	\$49	\$45	\$38	\$63	\$40	\$45
PROP	Contract Monitoring Fees	\$0	\$0	\$0	\$0	\$0	\$1,500
<b>TOTAL REVENUES</b>		<b>\$6,240</b>	<b>\$7,527</b>	<b>\$9,328</b>	<b>\$8,838</b>	<b>\$8,607</b>	<b>\$8,632</b>

- FY 2006-07 department revenues are decreasing by (\$206,000) or (2.3%) from the FY 2005-06 Budget due primarily to:
  - \$5.9 million increase in the General Fund
  - (\$7.0) million decrease in Capital Working Fund
  - (\$628,000) decrease in Carryover
  - \$1.5 million increase in Contract Monitoring Fees
- Over the five (5) year period from FY 2002-03 to FY 2006-07, department revenues will have increased by \$2.4 million or 38.3% due primarily to:
  - \$6.1 million increase in the General Fund
  - (\$5.2) million decrease in Capital Working Fund
  - \$1.5 million increase in Contract Monitoring Fees

## **Department Expenditures:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$4,711	\$4,605	\$5,147	\$5,272	\$5,104	\$5,585
	Overtime Salary	0	0	0	0	0	0
	Fringe	\$191	\$1,184	\$1,336	\$1,480	\$1,505	\$1,675
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$1,021	\$1,051	\$1,191	\$2,019	\$1,928	\$1,302
	Capital	\$68	\$59	\$31	\$67	\$70	\$70
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$5,991</b>	<b>\$6,899</b>	<b>\$7,705</b>	<b>\$8,838</b>	<b>\$8,607</b>	<b>\$8,632</b>
<b>TOTAL EXPENDITURES</b>		<b>\$5,991</b>	<b>\$6,899</b>	<b>\$7,705</b>	<b>\$8,838</b>	<b>\$8,607</b>	<b>\$8,632</b>

- FY 2006-07 department expenditures are decreasing by (\$206,000) or (2.3%) from FY 2005-06 Budget due primarily to:
  - \$313,000 increase in Salary
  - \$195,000 increase in Fringe
  - (\$717,000) decrease in Other Operating
- Over the five (5) year period from FY 2002-03 to FY 2006-07, department expenditures will have increased by \$2.6 million or 44.1% due primarily to:
  - \$874,000 increase in Salary
  - \$1.5 million increase in Fringe
  - \$281,000 increase in Other Operating

### **Payments To Other Departments:**

(\$ in 000's)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$50	\$50	\$60	\$60	\$60	\$0
Communications	Communications Department - Promotional Spots Program	No	\$0	\$50	\$50	\$50	\$50	\$50
<b>Total Transfer to other Departments</b>			<b>\$50</b>	<b>\$100</b>	<b>\$110</b>	<b>\$110</b>	<b>\$110</b>	<b>\$50</b>

FY 2006-07 payments to other departments are decreasing by (\$60,000) or (55.0%) due to the County Attorney's Office.

Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments are remaining the same as the FY 2005-06 Budget.

### **Payments From Other Departments:**

(\$ in 000's)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (from)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base
Performing Arts Center	One(1) Outstationed CC2	No	\$52	\$65	\$71	\$71	\$71	\$0
<b>Total Transfer from other Departments</b>			<b>\$52</b>	<b>\$65</b>	<b>\$71</b>	<b>\$71</b>	<b>\$71</b>	<b>\$0</b>

FY 2006-07 total payments from other departments are decreasing by (\$71,000) or (100%) due primarily to a decrease in payments from the Performing Arts Center for (one) out-stationed position.

Over the five (5) year period from FY 2002-03 to FY 2006-7, payments are increasing by (\$52,000) or (100%) due to the PAC.

## **Personnel Positions and Salaries and Fringes:**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	105	105	102	101	101	101
Full-Time Positions Filled =	87	92	88		92	
Part-time FTEs Budgeted =	0	0	0	0	0	0

FY 2006-07 personnel costs total \$7.3 million, which includes \$5.6 million of salaries, \$1.7 million of fringes and no overtime.

FY 2006-07 personnel costs are increasing by \$508,000 or 7.5% from the FY 2005-06 Budget. For FY 2006-07, the department has 101 positions budgeted, the same as the FY 2005-06 Budget.

## **Vacant Personnel Positions:**

As of June 30, 2006, there were nine (9) vacancies reported.

## **Proposed New Efficiencies:**

(\$ in 000's)			FY 2005-06			FY 2006-07		
Activity	Description of Efficiency / Improvement	Implementation Date	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Management Information Systems	Add divisional policies and procedures on in-house DBD website.	3/6/2006	5	0	Increases productivity and Reduces training staff's time with employees needing refresher courses and clearly defines job responsibilities.	10	0	Increases staff productivity and Reduces training staff's time with employees needing refresher courses and clearly defines job responsibilities.
Management Information Systems	Uploading Building Code data for outreach and use of website to promote programs	9/1/2006	3	0	Reduce cost of mail outs (2 major mail outs to all firms)	5	0	Reduce cost of mail outs (4 major mail outs to all firms)
Management Information Systems	Real-Time countywide access of NIGP information.	9/1/2006	10	0	Provides for the deliverance of services faster. Ord. 05-29 requires that a min. of 2 bids from a SBE/Micro certified firm. This can be access via the application.	15	0	Provides for the deliverance of services faster. Ord. 05-29 requires that a min. of 2 bids from a SBE/Micro certified firm. This can be access via the application.

(\$ in 000's)			FY 2005- 06			FY 2006- 07		
Activity	Description of Efficiency / Improvement	Implementation Date *	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Management Information Systems	Automate Management & Technical Assistance data.	9/1/2006	10	0	Reduce time that staff manually keeps and calculates statistically data by 25%. Increase productivity of five employees.	40	0	Reduce time that staff manually keeps and calculates statistically data by 25%. Increase productivity.
<b>Totals</b>			<b>28</b>	<b>0</b>		<b>70</b>	<b>0</b>	

### **Budget Amendments:**

There are no budget adjustments anticipated.

### **Capital Projects:**

There are no capital projects reported.

## Department of Environmental Resource Management Summary of FY 2006-07 Budget Submission

### Issues impacting the department's FY 2006-07 budget include:

- Dredging of Miami River delayed due to federal funding shortfall; Army Corps of Engineers anticipates continuing project in September 2006
- Beach re-nourishment of the 44th and 55th street segments will be initiated as soon as permitting is completed; work on these segments is expected to start in Spring 2006
- Work with GSA to minimize the need to extend lease at current location pending the move to the Overtown building
- File Retention Requirements for scanning documents (EDMS) and destruction of paper documents

### Highlights:

- DERM has worked with OSBM to allocate the costs among several departments regarding Building and Permitting Consortium Cost Sharing

### Department Revenues:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005- 06	FY 2005- 06	FY 2006- 07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Air Tag Fees	\$1,606	\$1,720	\$1,823	\$1,750	\$1,800	\$1,800
PROP	Carryover	\$3,554	\$4,633	\$5,592	\$4,199	\$6,614	\$5,404
PROP	Environmentally Endangered Land Fees	\$497	\$693	\$726	\$796	\$1,049	\$1,128
PROP	Litigation Trust Fund	\$56	\$158	\$103	\$100	\$73	\$100
PROP	Operating Permit Fee	\$5,138	\$5,782	\$6,387	\$6,450	\$6,400	\$6,400
PROP	Other Revenues	\$568	\$751	\$1,000	\$587	\$984	\$880
PROP	Plan Review Fee	\$6,596	\$8,082	\$8,628	\$7,640	\$8,100	\$8,100
PROP	Stormwater Utility (SWU) Fees (Operating)	\$9,704	\$10,789	\$12,548	\$13,722	\$13,722	\$14,637
PROP	SWU Fees (Non- Operating)	\$20,073	\$21,860	\$26,437	\$15,243	\$19,292	\$12,502
PROP	Utility Service Fee	\$16,888	\$17,632	\$18,660	\$18,700	\$19,587	\$20,400
STATE	State Grants	\$6,745	\$7,335	\$5,096	\$6,720	\$7,016	\$6,432
INTERTRNF	Airport Project Fees	\$744	\$767	\$692	\$855	\$700	\$751
FED	Federal Grants	\$1,138	\$1,166	\$1,103	\$1,480	\$1,184	\$1,868
<b>TOTAL REVENUES</b>		<b>\$73,307</b>	<b>\$81,368</b>	<b>\$88,795</b>	<b>\$78,242</b>	<b>\$86,521</b>	<b>\$80,402</b>

- FY 2006-07 department revenues are increasing by \$2.2 million or 2.8% from the FY 2005-06 Budget due primarily to:
  - \$1.2 million increase in Carryover
  - \$332,000 increase in EEL Fees
  - \$293,000 increase in Other Revenues
  - \$460,000 increase in Plan Review Fee
  - \$915,000 increases in SWU Operating Fees
  - (\$2.7) million decrease in SWU Non-Operating Fees
  - \$1.7 million increase in Utility Service Fee
  - (\$288,000) decrease in State Grants
  - (\$104,000) decrease in Airport Project Fees
  - \$388,000 increase in Federal Grants
- Over the five (5) year period from FY 2002-03 to FY 2006-07, department revenues will have increased by \$7.1 million or 9.7% due primarily to:
  - \$194,000 increase in Air Tag Fees
  - \$1.8 million increase in Carryover
  - \$631,000 increase in EEL Fees
  - \$1.3 million increase in Other Permit Fee
  - \$312,000 increase in Other Revenues
  - \$1.5 million increase in Plan Review Fee
  - \$4.9 million increase in SWU Operating Fees
  - (\$7.6) million decrease in SWU Non-Operating Fees
  - \$3.5 million increase in Utility Service Fee
  - (\$313,000) decrease in State Grants
  - \$730,000 increase in Federal Grants

### **Department Expenditures:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$25,455	\$28,012	\$30,036	\$30,903	\$30,493	\$32,668
	Overtime Salary	\$184	\$183	\$212	\$210	\$191	\$192
	Fringe	\$5,702	\$7,261	\$7,841	\$8,978	\$8,842	\$10,035
	Overtime Fringe	\$25	\$28	\$32	\$33	\$30	\$30
	Other Operating	\$15,481	\$15,435	\$15,830	\$18,525	\$18,531	\$20,327
	Capital	\$1,754	\$2,997	\$1,793	\$3,782	\$3,738	\$4,020
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$48,601</b>	<b>\$53,916</b>	<b>\$55,744</b>	<b>\$62,431</b>	<b>\$61,825</b>	<b>\$67,272</b>
	Reserves	\$0	\$0	\$0	\$568	\$0	\$628
	Transfers	\$20,073	\$21,860	\$26,437	\$15,243	\$19,292	\$12,502
<b>TOTAL EXPENDITURES</b>		<b>\$68,674</b>	<b>\$75,776</b>	<b>\$82,181</b>	<b>\$78,242</b>	<b>\$81,117</b>	<b>\$80,402</b>

- FY 2006-07 Total Expenditures are increasing by (\$2.2) million or 2.8% from the FY 2005-06 Budget due primarily to:
  - \$1.8 million increase in Salary
  - \$1.1 million in total Fringe
  - \$1.8 million increase in Other Operating
  - \$238,000 increase in Capital
  - (\$2.7) million decrease in Transfers

### **Payments From Other Departments:**

(\$ in 000's)

Department(from)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base
Solid Waste	Trash	No	\$156	\$132	\$164	\$164	\$164	\$164
Water and Sewer	Water & Sewer	No	\$271	\$204	\$250	\$250	\$250	\$250
<b>Total Transfer from other Departments</b>			<b>\$427</b>	<b>\$336</b>	<b>\$414</b>	<b>\$414</b>	<b>\$414</b>	<b>\$414</b>

- FY 2006-07 total payments from other departments is remaining the same as the FY 2005-06 Budget. The five year differential is decreasing by (\$13,000) or (3%) from the FY 2002-03 Budget.

### **Payments to Other Departments:**

(\$ in 000's)

Department (to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base
Police	Police - Environmental Crimes Unit	No	\$340	\$340	\$340	\$340	\$340	\$340
Consumer Services	Consumer Services - Environmental Education	No	\$95	\$33	\$60	\$65	\$65	\$65
Consumer Services	Consumer Services - Florida Yards and Neighborhoods Program	No	\$25	\$25	\$25	\$27	\$27	\$27
Board of County Commissioners	Board of County Commissioners - Intergovernmental Affairs	No	\$110	\$115	\$115	\$115	\$115	\$115



Department (to)	Reason and Source	Confirmed?	FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005- 06	FY 2005- 06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base
County Manager's Office	County Manager's Office	No	\$73	\$60	\$0	\$0	\$0	\$0
County Attorney's Office	County Attorney - Legal Services	No	\$0	\$100	\$100	\$100	\$100	\$0
Communications	Communications - Promotional Spots and Community Periodical Programs	No	\$0	\$0	\$85	\$85	\$85	\$85
Communications	Communications - Down to Earth Program	No	\$59	\$70	\$72	\$80	\$80	\$80
Communications	Community Periodical Program	No	\$0	\$0	\$35	\$35	\$35	\$35
Capital Improvements	Capital Improvements - Adopt-a-Tree Program	No	\$44	\$44	\$44	\$38	\$38	\$38
Public Works	Public Works - Survey Crews	No	\$362	\$412	\$510	\$672	\$672	\$721
Board of County Commissioners	Board of County Commissioners - Commission Auditor	No	\$17	\$17	\$17	\$17	\$17	\$17
Non- Departmental	Office of Water Management	No	\$200	\$203	\$280	\$264	\$0	\$0
Non- Departmental	Community- based Organizations - Environmental Education	No	\$268	\$147	\$183	\$175	\$175	\$175
Total Transfer to other Departments			\$1,593	\$1,566	\$1,866	\$2,013	\$1,749	\$1,698

- FY 2006-07 payments to other departments are decreasing by (\$315,000) or (15.6%) due primarily to:
  - (\$100,000) decrease to the County Attorney's Office
  - (\$264,000) decrease to the Office of Water Management

**Personnel Positions and Salaries and Fringes:**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	543	560	556	556	554	554	
Full-Time Positions Filled =	504	519	513		512		
Part-time FTEs Budgeted =	26	26	20	21	19	19	
Temporary FTEs Budgeted =	21	3	1	1	2	3	

FY 2006-07 personnel costs total \$42.9 million, which includes \$32.7 million for salaries, \$10.1 million for total fringes and \$192,000 for overtime.

FY 2006-07 personnel costs are increasing by \$2.8 million or 7.0% from the FY 2005-06 Budget. For FY 2006-07, the department has 554 positions, which is a decrease of two (2) positions from the FY 2005-06 Budget.

**Vacant Personnel Positions:**

As of June 30, 2006, there were 36 vacancies reported.

**Proposed Efficiencies:**

(\$ in 000's)

Activity	Description of Efficiency / Improvement	Implementation Date	FY 2005-06			FY 2006-07		
			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
	Field Staff Deployment pilot project for 18 employees (FY 04-05), 30 employees (FY 05-06) and 50 employees (FY 06-07)	4/1/2004	149	0	Savings in office space, improved productivity, and reduced absenteeism.	248	0	Savings in office space, improved productivity, and reduced absenteeism.
	<b>Total</b>		<b>149</b>	<b>0</b>		<b>248</b>	<b>0</b>	

**Budget Adjustments:**

There are no budget adjustments anticipated.

## **Capital Projects:**

### **CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

#### **2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

##### **Environmental Resources Management**

<b>(\$ in 000's)</b>	<b>2005-06</b>	<b>PRIOR</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>FUTURE</b>	<b>TOTAL</b>
Building Better Communities GOB Program	0	33,912	14,323	6,767	4,047	5,459	3,424	8,233	76,110	152,275
People's Transportation Plan Bond Program	0	1,648	0	0	0	0	0	0	0	1,648
QNIP Phase I Stormwater Bond Proceeds	0	7,523	0	0	0	0	0	0	0	7,523
QNIP Phase I UMSA Bond Proceeds	0	1,548	0	0	0	0	0	0	0	1,548
QNIP Phase II UMSA Bond Proceeds	0	686	0	0	0	0	0	0	0	686
<b>Total:</b>	<b>0</b>	<b>45,317</b>	<b>14,323</b>	<b>6,767</b>	<b>4,047</b>	<b>5,459</b>	<b>3,424</b>	<b>8,233</b>	<b>76,110</b>	<b>163,680</b>
Biscayne Bay Envir. Trust Fund	1,277	1,482	0	0	0	0	0	0	0	1,482
<b>Total:</b>	<b>1,277</b>	<b>1,482</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,482</b>
Army Corps of Engineers	13,775	45,825	16,325	13,500	0	12,500	0	0	0	88,150
FEMA Reimbursements	47,607	139,066	3,894	0	0	0	0	0	0	142,960
US Department of Agriculture	19,725	19,725	0	0	0	0	0	0	0	19,725
<b>Total:</b>	<b>81,107</b>	<b>204,616</b>	<b>20,219</b>	<b>13,500</b>	<b>0</b>	<b>12,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,835</b>
City of Miami Contribution	856	2,845	484	0	0	0	0	0	0	3,329
Other - Non County Sources	800	800	0	0	0	0	0	0	0	800
<b>Total:</b>	<b>1,656</b>	<b>3,645</b>	<b>484</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,129</b>
Biscayne Bay Envir. Trust Fund	375	375	0	0	0	0	0	0	0	375

## CAPITAL FUNDED REQUESTS REVENUE SUMMARY

### 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

#### Environmental Resources Management

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Capital Outlay Reserve	1,146	3,479	898	0	0	0	0	0	0	4,377
Endangered Lands Voted Millage	0	22,365	0	0	0	0	0	0	0	22,365
Interest Earnings	743	38,113	1,055	1,097	1,141	1,187	1,234	1,284	17,230	62,341
QNIP Phase I Stormwater Pay as You Go	0	2,621	0	0	0	0	0	0	0	2,621
Stormwater Utility	17,473	47,613	3,013	1,696	996	1,350	1,195	1,350	0	57,213
<b>Total:</b>	<b>19,737</b>	<b>114,566</b>	<b>4,966</b>	<b>2,793</b>	<b>2,137</b>	<b>2,537</b>	<b>2,429</b>	<b>2,634</b>	<b>17,230</b>	<b>149,292</b>
Florida Department of Community Affairs	7,934	23,177	649	0	0	0	0	0	0	23,826
Florida Department of Environmental Protection	6,132	12,652	2,698	0	0	0	0	0	0	15,350
Florida Inland Navigational District	402	1,291	0	0	0	0	0	0	0	1,291
S. Fl. Water Mgmt. District Grant	4,157	5,315	2,160	0	0	0	0	0	0	7,475
State Beach Erosion Control Funds	1,000	1,650	2,150	6,900	125	6,400	275	125	3,425	21,050
<b>Total:</b>	<b>19,625</b>	<b>44,085</b>	<b>7,657</b>	<b>6,900</b>	<b>125</b>	<b>6,400</b>	<b>275</b>	<b>125</b>	<b>3,425</b>	<b>68,992</b>
<b>Department Total:</b>	<b>123,402</b>	<b>413,711</b>	<b>47,649</b>	<b>29,960</b>	<b>6,309</b>	<b>26,896</b>	<b>6,128</b>	<b>10,992</b>	<b>96,765</b>	<b>638,410</b>

## CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

### 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000's)

<b>Neighborhood and Unincorporated Area Municipal Services</b>	<b>PRIOR</b>	<b>2006- 07</b>	<b>2007- 08</b>	<b>2008- 09</b>	<b>2009- 10</b>	<b>2010- 11</b>	<b>2011- 12</b>	<b>FUTURE</b>	<b>TOTAL</b>
<b>Beach Projects</b>									
MIAMI-DADE COUNTY BEACH EROSION AND RENOURISHMENT	3,100	6,850	28,350	250	21,300	550	250	6,850	67,500
<b>Drainage Improvements</b>									
DRAINAGE IMPROVEMENTS 1111 SW 103 COURT	120	0	333	47	0	0	0	0	500
DRAINAGE IMPROVEMENTS 11921 SW 122 AVENUE	120	380	0	0	0	0	0	0	500
DRAINAGE IMPROVEMENTS 7610 SW 99 AVENUE	250	425	0	0	0	0	0	0	675
DRAINAGE IMPROVEMENTS ALLAPATTAH, PHASES 1 AND 2	1,953	2,428	0	0	0	0	0	0	4,381
DRAINAGE IMPROVEMENTS CORAL WAY TO SW 21 STREET FROM SW 67 AVENUE TO SW 72 AVENUE	0	0	0	0	0	0	0	750	750
DRAINAGE IMPROVEMENTS MEADOW WOOD/CEDAR CREEK AREA 4	225	1,520	0	0	0	0	0	0	1,745
DRAINAGE IMPROVEMENTS MEADOW WOOD/CEDAR CREEK AREAS 1, 2, AND 3	1,628	2,939	722	0	0	0	0	0	5,289
DRAINAGE IMPROVEMENTS MIDWAY	1,500	1,050	1,682	0	0	0	0	0	4,232
DRAINAGE IMPROVEMENTS NE 211 STREET FROM NE 10 AVENUE TO NE 12 AVENUE	84	296	0	0	0	0	0	0	380
DRAINAGE IMPROVEMENTS NORTH MIAMI BEACH BOULEVARD	0	0	0	0	0	0	0	1,500	1,500
DRAINAGE IMPROVEMENTS NW 175 STREET	250	350	0	0	0	0	0	0	600
DRAINAGE IMPROVEMENTS NW 67 AVENUE FROM NW 20 STREET TO NW 74 STREET (FLORIDA EAST COAST BORROW DITCH CANAL DREDGING)	1,100	2,920	0	0	0	0	0	0	4,020

## CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

### 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000's)

<b>Neighborhood and Unincorporated Area Municipal Services</b>	<b>PRIOR</b>	<b>2006- 07</b>	<b>2007- 08</b>	<b>2008- 09</b>	<b>2009- 10</b>	<b>2010- 11</b>	<b>2011- 12</b>	<b>FUTURE</b>	<b>TOTAL</b>
DRAINAGE IMPROVEMENTS NW 77 AVENUE TO NW 78 COURT FROM NW 179 STREET TO NW 186 STREET	120	380	0	0	0	0	0	0	500
DRAINAGE IMPROVEMENTS NW 95 STREET TO NW 100 STREET FROM NW 34 AVENUE TO NW 36 AVENUE	0	0	0	0	0	0	0	500	500
DRAINAGE IMPROVEMENTS NW 95 STREET TO NW 103 STREET FROM NW 7 AVENUE TO NW 17 AVENUE	0	0	0	38	380	288	1,044	150	1,900
DRAINAGE IMPROVEMENTS STEPHENS MANOR	917	1,322	0	0	0	0	0	0	2,239
DRAINAGE IMPROVEMENTS SW 107 AVENUE TO SW 117 AVENUE FROM SW 120 STREET TO SW 128 STREET	123	130	897	0	0	0	0	0	1,150
DRAINAGE IMPROVEMENTS SW 112 AVENUE TO SW 117 AVENUE AND SW 44 STREET TO SW 48 STREET	0	0	0	0	180	570	0	0	750
DRAINAGE IMPROVEMENTS SW 127 AVENUE TO SW 128 AVENUE FROM SW 58 STREET TO SW 65 STREET	0	0	0	0	0	165	15	570	750
DRAINAGE IMPROVEMENTS SW 139 AVENUE BETWEEN SW 8 STREET AND SW 40 STREET	2,170	688	0	0	0	0	0	0	2,858
DRAINAGE IMPROVEMENTS SW 14 TERRACE TO SW 19 TERRACE FROM SW 70 AVENUE TO SW 71 COURT	500	250	0	0	0	0	0	0	750
DRAINAGE IMPROVEMENTS SW 157 AVENUE FROM SW 42 STREET TO SW 64 STREET (SW 157 AVENUE CANAL)	990	510	0	0	0	0	0	0	1,500
DRAINAGE IMPROVEMENTS SW 26 STREET TO SW 42 STREET AND SW 137 AVENUE TO SW 144 AVENUE	234	432	1,034	0	0	0	0	0	1,700

## CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

### 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000's)

<b>Neighborhood and Unincorporated Area Municipal Services</b>	<b>PRIOR</b>	<b>2006- 07</b>	<b>2007- 08</b>	<b>2008- 09</b>	<b>2009- 10</b>	<b>2010- 11</b>	<b>2011- 12</b>	<b>FUTURE</b>	<b>TOTAL</b>
DRAINAGE IMPROVEMENTS SW 71 COURT TO SW 74 AVENUE AND SW 15 STREET TO SW 16 TERRACE	86	304	0	0	0	0	0	0	390
DRAINAGE IMPROVEMENTS SW 92 AVENUE FROM W FLAGLER STREET TO SW 8 STREET	0	0	0	0	0	0	410	840	1,250
DRAINAGE IMPROVEMENTS SW 97 AVENUE TO SW 99 AVENUE FROM SW 96 STREET TO SW 98 STREET	131	470	259	0	0	0	0	0	860
DRAINAGE IMPROVEMENTS SW/NW 118 AVENUE TO SW/NW 122 AVENUE FROM NW 6 STREET TO SW 7 STREET (BELEN PUMP STATIONS)	1,040	800	110	1,850	0	0	0	0	3,800
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 01	100	400	64	0	33	132	631	4,333	5,693
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 02	0	0	0	0	0	0	0	1,576	1,576
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 03	0	0	0	0	0	0	0	135	135
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 04	0	0	0	0	0	0	0	1,035	1,035
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 05	0	0	0	0	0	0	0	1,000	1,000
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 06	0	0	0	0	0	0	300	4,709	5,009
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 07	0	0	0	39	166	33	198	1,733	2,169
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 08	89	292	894	0	0	0	0	506	1,781
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 10	0	0	0	0	0	0	0	1,272	1,272
DRAINAGE IMPROVEMENTS WITHIN COMMISSION	0	75	0	380	1,475	775	0	781	3,486

## CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

### 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000's)

<b>Neighborhood and Unincorporated Area Municipal Services</b>	<b>PRIOR</b>	<b>2006- 07</b>	<b>2007- 08</b>	<b>2008- 09</b>	<b>2009- 10</b>	<b>2010- 11</b>	<b>2011- 12</b>	<b>FUTURE</b>	<b>TOTAL</b>
DISTRICT 11									
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 12	0	0	0	0	0	0	0	3,315	3,315
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 13	17	0	0	0	165	0	0	709	891
LOCAL DRAINAGE IMPROVEMENTS FOR COMMUNITY RATING SYSTEM PROGRAM	7,400	3,593	3,425	2,197	1,189	749	1,000	1,254	20,807
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 01	0	0	0	0	0	0	30	1,470	1,500
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 02	0	0	0	0	0	0	2,000	0	2,000
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 04	0	0	0	0	0	11	672	917	1,600
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 06	245	500	275	0	0	0	0	0	1,020
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 07	0	0	0	0	0	0	0	2,370	2,370
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 08	200	700	200	0	0	0	0	3,127	4,227
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 10	500	655	0	0	0	0	0	4,400	5,555
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 11	0	0	0	0	0	0	0	4,875	4,875
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 12	0	0	0	0	0	0	0	4,633	4,633
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT	0	0	0	0	0	168	1,170	300	1,638



# CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

## 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Environmental Resources Management

(\$ in 000's)

<b>Neighborhood and Unincorporated Area Municipal Services</b>	<b>PRIOR</b>	<b>2006- 07</b>	<b>2007- 08</b>	<b>2008- 09</b>	<b>2009- 10</b>	<b>2010- 11</b>	<b>2011- 12</b>	<b>FUTURE</b>	<b>TOTAL</b>
13									
RED ROAD CANAL CULVERT REPLACEMENT	313	1,650	1,750	298	0	0	0	0	4,011
RESERVE FOR HIGH PRIORITY DRAINAGE PROJECTS	1,723	350	350	350	350	350	350	0	3,823
STORMWATER PUMP STATIONS TELEMTRY	150	258	0	137	0	0	166	789	1,500
<b>Environmental Projects</b>									
BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION	2,089	875	0	0	0	0	0	0	2,964
MIAMI RIVER OUTFALL RETROFITS - BASIN 21	920	1,810	118	0	0	0	0	0	2,848
SOUTH MIAMI-DADE STORMWATER TREATMENT AND DISTRIBUTION AREA DEMONSTRATION PROJECT	2,073	1,477	0	0	0	0	0	0	3,550
<b>Environmentally Endangered Lands Projects</b>									
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	0	11,315	11,255	11,203	11,780	11,776	12,560	54,817	124,706
<b>Hurricane Repairs</b>									
CANAL DEBRIS AND TREE REMOVAL	13,150	13,150	0	0	0	0	0	0	26,300
FEDERAL EMERGENCY MANAGEMENT AGENCY - DREDGING OF SECONDARY CANALS	169,850	5,150	0	0	0	0	0	0	175,000
FEDERAL EMERGENCY MANAGEMENT AGENCY (FEMA) - BELEN DRAINAGE IMPROVEMENTS	15,570	42	0	0	0	0	0	0	15,612
<b>Miami River Dredging</b>									
MIAMI RIVER DREDGING - BANK TO BANK	9,267	2,823	0	0	0	0	0	0	12,090
MIAMI RIVER DREDGING - FEDERAL CHANNEL	58,208	17,242	0	0	0	0	0	0	75,450
<b>Department Total:</b>	<b>298,505</b>	<b>86,801</b>	<b>51,718</b>	<b>16,789</b>	<b>37,018</b>	<b>15,567</b>	<b>20,796</b>	<b>111,216</b>	<b>638,410</b>

## **Elections Department Summary of FY 2006-07 Budget Submission**

**Issues impacting the department's FY 2006-07 budget include:**

### **Departmental Issues**

- Ensure that the Elections building structure is prepared to withstand a Category 5 storm to safeguard over \$30 million in assets. The election timeline often falls within hurricane season and we must be able to protect records, data and election related equipment to be able to remain operational during hurricane season. The Department will continue to apply for mitigation funds to subsidize cost of the project
- Ensure that all polling locations are ADA compliant. Florida Legislature passed a bill that required all polling places in Florida to be accessible to persons with disabilities by August 2006
- Recruit, train and retain poll workers and elections support staff throughout the County to provide for efficient elections. The significant number of elections support staff inclusive of their training requirements will ensure that all support staff are able to perform at a high level of efficiency to deliver excellent service
- Continue to explore different voting technologies; a final decision will be dependent upon fiscal impact and potential improvements to the integrity of the voting process

### **Office of the Director Issue**

- Implement a media advertisement plan. This plan is integral to educating and informing all Miami-Dade County residents regarding election related issues, including the process for exercising their right to vote
- A professional Voter Satisfaction Survey was conducted in May 2006; survey results reflect that 72.1% of voters have confidence in Miami-Dade's election system

### **Election Operations Issues**

- Meet increasing demands for absentee ballots. The implementation of an automated system will enhance quality control and expedite the mailing and authentication of this labor intensive process. This new system will also track each individual ballot that is mailed to voters
- Address increased ballot printing costs due to the increase in the volume of absentee ballots requested

### **Electronic Voting Issues**

- Ensure the proper coding of all municipal and countywide elections. Logic and Accuracy tests are performed to ensure the integrity of each election

- Maintain the latest State approved release of voter applications and equipment. Ensure that the County follows the stated guidelines using the latest certified version

### **Finance & Administration Issues**

- Ensure that the proper funding levels are met within the budget year by reviewing monthly financial reports
- Review and audit all campaign financing reports in a timely manner. An aggressive audit process has been implemented to complete the backlog of campaign financing reports. Completion of the backlog reports is expected to be done by end of current fiscal year
- Fill all new positions created as a result of the department's reorganization

### **Voter Services/Registration Issues**

- Expand the number of early voting sites to minimize long lines on election day
- Meet State mandate to process all Voter Registration Applications within 15 days of receipt. This information is submitted via the statewide Florida Voters Registration System (FVRS). Accurate and current records must be maintained
- Meet State and/or County requirements to process all voter petitions in a timely manner

### **Voter Outreach & Training Issues**

- Maintain an aggressive voter education program to ensure that all registered voters in Miami-Dade County feel confident and trust that the election process is secure
- Continue to recruit and train poll workers and elections support staff using a State defined training program. The program will result in better qualified election support staff
- Department has purchased an on-line training software module (SOE) which will enhance and support the training of election support staff. This training can be done by the trainee using their own computers

### **Warehouse & Logistics Issues**

- Distribute voting equipment and supplies to all polling locations in a timely and accurate manner to ensure that all equipment and materials are delivered to the proper polling locations
- Manage and coordinate a warehouse logistics plan for all elections to ensure the timely and efficient delivery of all equipment and supplies
- Respond to public records request within a minimum of seven days of request

### **Department Revenues:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
<b>REVENUE</b>							
CW	General Fund Countywide	\$13,681	\$16,706	\$19,249	\$18,241	\$16,893	\$17,090
PROP	Municipal Reimbursement	\$0	\$0	\$0	\$400	\$800	\$300
STATE	State Grants	\$0	\$307	\$0	\$585	\$585	\$300
<b>TOTAL REVENUE</b>		<b>\$13,681</b>	<b>\$17,013</b>	<b>\$19,249</b>	<b>\$19,226</b>	<b>\$18,278</b>	<b>\$17,690</b>

- FY 2006-07 department revenues are decreasing by (\$1.5) million or (8.0)% from the FY 2005-06 Budget due primarily to:
  - (\$1.1) million decrease in the General Fund
  - (\$100,000) decrease in Municipal Reimbursement
  - (\$285,000) decrease in State Grants
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$4.0 million or 29.3% due primarily to:
  - \$3.4 million increase in General Fund Countywide
  - \$300,000 increase in Municipal Reimbursement
  - \$300,000 increase in State Grants

### **Department Expenditures:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
<b>EXPENDITURES</b>							
	Salary	\$4,602	\$6,855	\$6,945	\$8,090	\$7,697	\$7,453
	Overtime Salary	\$2,803	\$1,507	\$1,746	\$1,403	\$1,151	\$727
	Fringe	\$869	\$1,381	\$1,639	\$1,872	\$2,008	\$2,323
	Overtime Fringe	\$171	\$187	\$248	\$220	\$211	\$112
	Other Operating	\$5,236	\$6,939	\$8,109	\$7,516	\$7,196	\$6,570
	Capital	\$0	\$144	\$562	\$125	\$15	\$505
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$13,681</b>	<b>\$17,013</b>	<b>\$19,249</b>	<b>\$19,226</b>	<b>\$18,278</b>	<b>\$17,690</b>
<b>TOTAL EXPENDITURES</b>		<b>\$13,681</b>	<b>\$17,013</b>	<b>\$19,249</b>	<b>\$19,226</b>	<b>\$18,278</b>	<b>\$17,690</b>

- FY 2006-07 department expenditures are decreasing by (\$1.5) million or (8.0)% from the FY 2005-06 Budget due primarily to:
  - (\$637,000) decrease in Salary
  - (\$676,000) decrease in Overtime Salary
  - \$343,000 increase in total Fringe
  - (\$946,000) decrease in Other Operating
  - \$380,000 increase in Capital
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$4.0 million or 29.3% due primarily to:
  - \$2.9 million increase in Salary
  - (\$2.1) million decrease in Overtime Salary
  - \$1.5 million increase in Fringe
  - \$1.4 million increase in Other Operating
  - \$505,000 increase in Capital

### **Grant Funding:**

(\$ in 000's)

Funding Source	Name of Grant	Description of Grant(Including allowable uses and restrictions)	Start Date	End Date	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
					Budget	Required Match	Proposed	Required Match
STATEGRANT	Voter Education Funds	These funds can be used for mailing or publishing sample ballots; radio or tv advertising to voters; and for innovative education programs.	10/1/2005	9/30/2006	\$308	\$46	\$300	\$45
STATEGRANT	Poll Worker Education - Training and Recruitment	These funds can be used for poll worker recruitment and enhanced training curriculum.	10/1/2005	9/30/2006	\$277	\$41	\$0	\$0

### **Payments to Other Departments:**

(\$ in 000's)

Department (to)	Reason and Source	Confirmed?	FY 2002- 03  Actual	FY 2003- 04  Actual	FY 2004- 05  Actual	FY 2005- 06  Budget	FY 2005- 06  Projection	FY 2006-07 Base Budget  Submission
Communications	Communications Department - Promotional Spots Program	Yes	\$0	\$0	\$45	\$45	\$45	\$45
Communications	Communications Department - Translation Services	Yes	\$0	\$0	\$50	\$50	\$50	\$50
Total Transfer to other Departments			\$0	\$0	\$95	\$95	\$95	\$95

### **Payments from Other Departments:**

There are no payments from other departments reported.

### **Personnel Positions and Salaries and Fringes:**

	FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005- 06	FY 2005- 06	FY 2006- 07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	71	94	102	121	120	120
Full-Time Positions Filled =	69	87	95		120	
Part-time FTEs Budgeted =						
Temporary FTEs Budgeted =						

### **Vacant Personnel Positions:**

As of June 30, 2006, there were eight (8) vacancies reported.

**Proposed Efficiencies:**

Activity	Description of Efficiency/Improvement	Related Outcome <u>List</u>	Implementation Date	FY 2005-06			FY 2006-07		
				Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Elections Operations	Automate the outbound/inbound mailing process for absentee ballot requests and authentication	ES10-2	7/15/2006	0	0	Reduce the number of seasonal staff required to prepare the outgoing ballots	-250	0	Reduction of seasonal staffing expenses as it relates to the preparation of absentee ballots
				0	0		-250	0	

**Budget Adjustments:**

There are no budget adjustments anticipated.

## **Capital Projects:**

### **CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

**DEPARTMENT:** Elections

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>Federal Government</b>										
FEMA Reimbursements	800	800	2,000	0	0	0	0	0	0	2,800
<b>Total:</b>	<b>800</b>	<b>800</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800</b>
<b>Other County Sources</b>										
Capital Outlay Reserve	3,275	3,275	789	561	0	0	0	0	0	4,625
Department Operating Revenue	445	445	445	405	385	405	0	0	0	2,085
<b>Total:</b>	<b>3,720</b>	<b>3,720</b>	<b>1,234</b>	<b>966</b>	<b>385</b>	<b>405</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,710</b>
<b>Department Total:</b>	<b>4,520</b>	<b>4,520</b>	<b>3,234</b>	<b>966</b>	<b>385</b>	<b>405</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,510</b>

### **CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

#### **Enabling Strategies**

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>ADA Accessibility Improvements</b>									
AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL - POLLING LOCATIONS	1,500	500	0	0	0	0	0	0	2,000
<b>Computer and Systems Automation</b>									
RELIAVOTE PAYMENT	445	445	405	385	405	0	0	0	2,085
<b>Departmental Information Technology Projects</b>									
ELECTRONIC DOCUMENT MANAGEMENT SYSTEM (EDMS)	375	100	100	0	0	0	0	0	575
VOTER REGISTRATION SYSTEM	0	439	461	0	0	0	0	0	900
<b>Equipment Acquisition</b>									
ACQUIRE ELECTION TABULATORS	70	80	0	0	0	0	0	0	150
<b>Facility Improvements</b>									
ELECTRICAL UPGRADES TO ELECTION BUILDING	400	350	0	0	0	0	0	0	750
HARDENING OF ELECTION HEADQUARTERS	800	2,000	0	0	0	0	0	0	2,800
WAREHOUSE RACKING SYSTEM AND ASSET MANAGEMENT	0	250	0	0	0	0	0	0	250
<b>Department Total:</b>	<b>3,590</b>	<b>4,164</b>	<b>966</b>	<b>385</b>	<b>405</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,510</b>



## **Employee Relations Department Summary of FY 2006-07 Budget Submission**

**Issues impacting the department's FY 2006-07 budget include:**

### **Departmental Issues**

- ERD is requesting three (3) Special Projects Administrator positions manage special projects related to the implementation of the Enterprise Resource Planning system. In addition, the individuals will research best business practices, identify key business issues, analyze business processes, support design changes, ensure the maximization of technology, develop a coordinated approach to business process improvements, and support day-to-day operations. These positions will function as ERD's change agents by creating an inclusive strategic communication plan and confirming that the business interests of all concerned stakeholders are represented
- Provide ERD staff with training and travel support. As new technologies and practices are implemented in the HR and training industries it is imperative that ERD staff is exposed to these changes to proactively adapt to the new conditions. Senior Staff participation in conferences and training by nationally recognized industry associations provides the necessary exposure to have an information base to get feedback and an inflow of new ideas, practices, and new technology successfully implemented by comparable organizations
- Develop an Electronic Document Management Systems (EDMS) Computer Output to Laser Disk (COLD) templates. EDMS technology has many tangible benefits. It has greatly increased our efficiency, improved customer service and security, reduced physical storage and labor costs, and assisted in disaster preparation and recovery. ERD currently has six COLD document templates that have been developed. These electronic copies are imported at a minimum, bi-weekly, to employee's electronic folders. Approximately 100,000 are imported annually. However, there are other documents that need to be configured in order to be filed in the employees' folders. These new templates have not been developed
- ERD needs a Shared Service Analyst to support ERD's website and design an effective portal to provide county employees access to a variety of useful HR information, including frequently requested forms, access to registration forms, and e-training opportunities. This enhancement will allow training programs, such as Ethics, Customer Service, and Executive Development, to reach county employees in a more consistent and cost effective manner
- Funding to engage the services of an outside consultant with data warehouse expertise to review and make recommendations on resolving critical database structure and data mining (report writing) issues. Many complex report requests are referred to ETSD staff at a rate of \$70 per hour, due to the limitations of the current report writing tool (Cognos). The PeopleSoft phased implementation also introduces another layer of complexity, since PeopleSoft utilizes Crystal Reports as its report writer. The current data warehouse structure will also need to be re-analyzed to be able to accommodate all PeopleSoft fields. Additionally, data warehouse infrastructure is inadequate to support the current number of users. This consultant would provide a roadmap for the data warehousing and reporting needs of the County and assist ERD with satisfying its goal of being a strategic business partner and information provider
- Funding for a Labor Management Deputy Director is required to continue with a succession plan in order to have a smooth transition when key employees retire.

### **Career Development & Employee Assistance Issues**

- During FY 2005-06, Corrections and Rehabilitation (Corrections) outstationed one counselor position to the Employee Support Services program; in order to centralize services, the position will be transferred from Corrections budget and table of organization to the Career Development Division.
- The ADA Reasonable Accommodation needs a professional level staff member to adequately serve and fulfill the County's Strategic Plan commitment to build a workforce that reflects the diversity of Miami-Dade County.
- The Employee Suggestion Program (ESP) Unit requires the addition of a full time professional to expand its outreach capabilities to departments for ESP and other employee recognition initiatives, and to assist with the training, marketing, and promotion of the unit's various programs.

### **Department Revenues:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$5,668	\$5,545	\$5,825	\$6,266	\$6,266	\$8,152
UMSA	General Fund UMSA	\$2,429	\$2,986	\$2,741	\$2,950	\$2,950	\$3,493
INTERTRNF	Interagency Transfers	\$4,034	\$2,186	\$2,826	\$2,503	\$2,249	\$1,554
TOTAL REVENUE		\$12,131	\$10,717	\$11,392	\$11,719	\$11,465	\$13,199

- FY 2006-07 department revenues are increasing by \$1.5 million or 12.6% from the FY 2005-06 Budget due primarily to:
  - \$2.4 million increase in the General Fund
  - (\$949,000) decrease in Interagency Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$1.7 million or 8.8% due primarily to:
  - \$4.2 million increase in the General Fund
  - (\$2.5) million decrease in Interagency Transfers

### **Department Expenditures:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$7,147	\$7,391	\$7,780	\$8,133	\$7,973	\$8,710
	Overtime Salary	\$339	\$199	\$306	\$242	\$317	\$246
	Fringe	\$1,472	\$2,027	\$2,170	\$2,297	\$2,209	\$2,569
	Overtime Fringe	\$44	\$30	\$46	\$37	\$62	\$38
	Other Operating	\$2,988	\$1,003	\$917	\$962	\$877	\$1,503
	Capital	\$141	\$67	\$173	\$48	\$87	\$133
TOTAL OPERATING EXPENDITURES		\$12,131	\$10,717	\$11,392	\$11,719	\$11,525	\$13,199
TOTAL EXPENDITURES		\$12,131	\$10,717	\$11,392	\$11,719	\$11,525	\$13,199

- FY 2006-07 department expenditures are increasing by \$1.5 million or 12.6% from the 2005-06 Budget due primarily to:
  - \$577,000 increase in Salary
  - \$272,000 increase in Fringe
  - \$541,000 increase in Other Operating
  - \$85,000 increase in Capital
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$1.7 million or 8.8% due primarily to:
  - \$1.6 million increase in Salary
  - (\$93,000) decrease in Overtime
  - \$1.1 million increase in Fringe
  - (\$1.5) million decrease in Other Operating

### **Grant Funding:**

There are no grant funds reported.

### **Payments to Other Departments:**

There are no payments to other departments reported.

### **Payments from Other Departments:**

Department (from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base
Aviation	Testing & Validation	Yes	\$73	\$73	\$83	\$73	\$73	\$73
Americans with Disabilities Act Coordination	ADA Outreach Program	Yes	\$0	\$0	\$73	\$145	\$145	\$145
Non-Departmental	MDCU Professional development training at no cost to departments	Yes	\$400	\$400	\$400	\$390	\$390	\$0
Non-Departmental	Executive training program	Yes	\$0	\$0	\$0	\$150	\$150	\$0
Water and Sewer	ERP 1/2 Shared Service Analyst	Yes	\$0	\$0	\$0	\$30	\$30	\$30
Aviation	ERP 1/2 Shared Service Analyst	Yes	\$0	\$0	\$0	\$30	\$30	\$30
Total Transfer from other Departments			\$473	\$473	\$556	\$818	\$818	\$278

**Personnel Positions and Salaries and Fringes:**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	157	144	151	159	159	159
Full-Time Positions Filled =	157	135	142		159	
Part-time FTEs Budgeted =	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0

FY 2006-2007 personnel costs total \$11.7 million, which includes \$8.7 million of salaries, \$272,000 of fringes and \$246,000 of overtime.

FY 2006-2007 personnel costs are increasing by \$854,000 or 8.0% from the FY 2005-06 Budget. For FY 2006-07, the department has 159 positions budgeted, which is the same staffing as the 2005-06 Budget.

**Vacant Personnel Positions:**

As of June 30, 2006 there were three (3) vacancies reported.

**Proposed Efficiencies:**

There are no new efficiencies reported.

**Budget Amendments:**

There are no budget adjustments anticipated.

## **Capital Projects:**

### **CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

**DEPARTMENT:**

**Employee Relations**

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>Other County Sources</b>										
Capital Outlay Reserve	565	670	550	0	0	0	0	0	0	1,220
<b>Total:</b>	<b>565</b>	<b>670</b>	<b>550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,220</b>
<b>Department Total:</b>	<b>565</b>	<b>670</b>	<b>550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,220</b>

### **CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

#### **Enabling Strategies**

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>Departmental Information Technology Projects</b>									
ELECTRONIC DOCUMENT MANAGEMENT SYSTEM (EDMS) BACKFILING AND AUDITING	65	105	0	0	0	0	0	0	170
FINGERPRINT RETENTION PROGRAM	0	50	0	0	0	0	0	0	50
JOB EVALUATION SYSTEM	0	1,000	0	0	0	0	0	0	1,000
<b>Department Total</b>	<b>65</b>	<b>1,155</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,220</b>

## Enterprise Technology Services Summary of FY 2006-07 Budget Submission

### Issues impacting the department's FY 2006-07 budget include:

- The Department is implementing an efficiency program that will generate savings of 6 percent from base operations over 18 months (\$1.8 million in FY 2005-06 and \$4.5 million in FY 2006-07)
- The implementation of customer service center and enterprise management strategy will allow the department to eliminate 20 vacant positions from the approved table of organization
- FY 2006-07 budget increase of \$10.7 million is primarily due to inflation (\$5.5 million), full year impact of prior year decisions (\$4.2 million), and implementation of new projects (\$1 million)

#### Executive Division Issues:

- Implement a cyber security program (\$1 million)

#### Network Consulting Issues:

- Replace Metronet Servers (\$80,000)

#### Radio Services Division Issues:

- Replace Telecommunications Trailer (\$100,000)

#### Enterprise Programs Division Issues

- GIS Topology Refresh-Sustaining (\$700,000)
- Miscellaneous GIS Equipment-Sustaining (\$168,000)

### **Department Revenues:**

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$18,809	\$21,789	\$20,947	\$22,544	\$22,544	\$26,372
UMSA	General Fund UMSA	\$8,851	\$11,732	\$9,857	\$10,607	\$10,607	\$11,302
PROP	Proprietary Fees	\$0	\$1,122	\$1,011	\$934	\$934	\$968
PROP	Recording Fee for Court Technology	\$0	\$0	\$1,500	\$4,605	\$4,605	\$5,006
INTERTRNF	Interagency Transfers	\$76,829	\$80,642	\$87,125	\$79,726	\$79,431	\$82,045
<b>TOTAL REVENUE</b>		<b>\$104,489</b>	<b>\$115,285</b>	<b>\$120,440</b>	<b>\$118,416</b>	<b>\$118,121</b>	<b>\$125,693</b>

- FY 2006-07 operating revenues are increasing \$7.3 million or 6.1% from the FY 2005-06 budget due primarily to:
  - \$4.5 million increase in the General Fund
  - \$401,000 increase in Recording Fee for Court Technology
  - \$2.3 million increase in Interagency Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, operating revenues will have increased by \$21.2 million or 20.3% due primarily to:
  - \$10.0 million increase in the General Fund
  - \$968,000 increase in Proprietary Fees
  - \$5.0 million increase in Recording Fee for Court Technology
  - \$5.2 million increase in Interagency Transfers

### **Department Expenditures:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
Salary		\$39,346	\$44,274	\$47,411	\$48,998	\$50,589	\$51,801
Overtime Salary		\$1,105	\$1,190	\$1,821	\$523	\$523	\$708
Fringe		\$8,206	\$10,407	\$11,013	\$12,865	\$13,005	\$14,478
Overtime Fringe		\$88	\$95	\$145	\$41	\$40	\$55
Other Operating		\$58,034	\$51,463	\$54,231	\$51,485	\$50,263	\$53,155
Capital		\$458	\$7,658	\$5,819	\$4,504	\$3,701	\$5,496
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$107,237</b>	<b>\$115,087</b>	<b>\$120,440</b>	<b>\$118,416</b>	<b>\$118,121</b>	<b>\$125,693</b>
<b>TOTAL EXPENDITURES</b>		<b>\$107,237</b>	<b>\$115,087</b>	<b>\$120,440</b>	<b>\$118,416</b>	<b>\$118,121</b>	<b>\$125,693</b>

- FY 2006-07 operating expenditures are increasing \$7.3 million or 6.1% from the FY 2005-06 budget due primarily to:
  - \$3.0 million increase in Salary
  - \$1.6 million increase in Fringe
  - \$1.7 million increase in Other Operating
  - \$992,000 increase in Capital
- Over the five (5) year period from FY 2002-03 to FY 2006-07, operating expenditures will have increased by \$18.5 million or 17.2% due primarily to:
  - \$12.1 million increase in Salary
  - \$6.2 million increase in Fringe
  - (\$4.9) million decrease in Other Operating
  - \$5.0 increase in Capital

### **Payments To Other Departments:**

There are no payments to other departments at this time.

**Payments From Other Departments:**

There are no payments from other departments at this time.

**Personnel Positions and Salaries and Fringes:**

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	609	649	645	654	654	635
Full-Time Positions Filled =	592	625	616		664	
Part-time FTEs Budgeted =	4	4	5	7	1	
Temporary FTEs Budgeted =	58	43	26	20		

FY 2006-07 personnel costs total \$67.0 million, which includes \$51.8 million in salaries, \$14.5 million in total fringes and \$708,000 in overtime.

FY 2006-07 personnel costs are increasing by \$4.6 million or 7.4% from the FY 2005-06 Budget. For FY 2006-07, the department has 635 positions budgeted, which is a decrease of 19 positions or (2.9%) from the FY 2005-06 Budget.

**Vacant Personnel Positions:**

As of June 30, 2006, there were 40 vacancies reported.

**Proposed Efficiencies:**

(\$ in 000's)

Activity	Description of Efficiency/Improvement	Related Outcome List	Implementation Date	FY 2005-06			FY 2006-07	
				Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions
Customer Services Division	Single Customer Service Center	ES4-2	10/1/2006	0	0		1000	10
Executive Division	Enterprise Management Strategy	ED4-2	10/1/2006	0	0		1000	10
				0	0		2000	20

**Budget Adjustments:**

There are no budget adjustments anticipated.



## **Capital Projects:**

### **CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

**DEPARTMENT:**

Enterprise Technology Services Department

		2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>County Bonds/Debt</b>											
	Future Financing	0	0	7,000	0	0	0	0	0	0	7,000
	Sunshine State Financing	0	5,000	5,000	0	0	0	0	0	0	10,000
	<b>Total:</b>	<b>0</b>	<b>5,000</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000</b>
<b>Other County Sources</b>											
	Capital Outlay Reserve	0	0	3,182	0	0	0	0	0	0	3,182
	<b>Total:</b>	<b>0</b>	<b>0</b>	<b>3,182</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,182</b>
	<b>Department Total:</b>	<b>0</b>	<b>5,000</b>	<b>15,182</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,182</b>

### **CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

<b>Enabling Strategies</b>										
		<b>PRIOR</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>FUTURE</b>	<b>TOTAL</b>
<b>Departmental Information Technology Projects</b>										
	CYBER SECURITY	0	5,000	2,000	0	0	0	0	0	7,000
<b>Equipment Acquisition</b>										
	DATA AND SYSTEMS BACKUP AND PROTECTION	0	2,076	0	0	0	0	0	0	2,076
	NETWORK SYSTEM CAPACITY AND RELIABILITY	0	1,106	0	0	0	0	0	0	1,106
<b>Infrastructure Improvements</b>										
	COUNTYWIDE RADIO SYSTEM TOWER AND FACILITY IMPROVEMENTS	5,000	5,000	0	0	0	0	0	0	10,000
	<b>Department Total:</b>	<b>5,000</b>	<b>13,182</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,182</b>

## Fair Employment Practices Summary of FY 2006-07 Budget Submission

### Issues impacting the department's FY 2006-07 budgets include:

- The Office of Fair Employment Practices will continue to expand its training and outreach programs. Emphasis has shifted, however, from a training focus on Workplace Violence to implementation of a countywide e-learning system focusing on employment discrimination matters. Workplace Violence and Domestic Violence in the Workplace will be introduced and folded into general outreach efforts, with less emphasis on provision of direct training in these areas.
- Executive level diversity and fair employment training will be developed in conjunction with the Executive Leadership Program.
- Case management and tracking system will be fully implemented, including continued testing, training and countywide roll-out.

### Activity Issues:

#### Training

- Expand training to include Workplace Violence
- Expand Fair Employment and Workplace Violence training with Online Training Program

### Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$400	\$347	\$492	\$538	\$538	\$741
UMSA	General Fund UMSA	\$190	\$187	\$232	\$254	\$254	\$318
<b>TOTAL REVENUES</b>		<b>\$590</b>	<b>\$534</b>	<b>\$724</b>	<b>\$792</b>	<b>\$792</b>	<b>\$1,059</b>

- FY 2006-07 Base revenues are increasing by \$267,000 or 33.7% from the FY 2005-06 Budget due to the General Fund.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$469,000 or 79.5% due to the General Fund.

**Department Expenditures:**

EXPENDITURE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$445	\$427	\$476	\$596	\$608	\$756
	Overtime Salary	0	0	0	0	0	0
	Fringe	\$122	\$98	\$132	\$164	\$185	\$231
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$25	\$9	\$116	\$32	\$45	\$70
	Capital	\$0	\$0	\$0	\$0	\$5	\$2
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$592</b>	<b>\$534</b>	<b>\$724</b>	<b>\$792</b>	<b>\$843</b>	<b>\$1,059</b>
<b>TOTAL EXPENDITURES</b>		<b>\$592</b>	<b>\$534</b>	<b>\$724</b>	<b>\$792</b>	<b>\$843</b>	<b>\$1,059</b>

- FY 2006-07 Operating expenditures are increasing by \$267,000 or 33.7% from FY 2005-06 Budget due primarily to:
  - \$160,000 increase in Salary
  - \$67,000 increase in Fringes
  - \$38,000 increase in Other Operating
  - \$2,000 increase in Capital
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by 467,000 or 78.9% due to:
  - \$311,000 increase in Salary
  - \$109,000 increase in Fringe
  - \$45,000 increase in Other Operating
  - \$2,000 increase in Capital

**Payments To Other Departments:**

There are no payments to other departments reported.

**Payments From Other Departments:**

There are no payments from other departments reported.

**Personnel Positions and Salaries and Fringes:**

FY 2006-07 personnel costs total \$987,000 which includes \$756,000 of regular salaries, \$231,000 of fringes. The Department has projected a total of 8 positions which is the same staffing as the FY 2005-06 Budget.

FY 2006-07 personnel costs are increasing by \$227,000 or 23% from the FY 2005-06 Budget.

**Vacant Personnel Positions:**

As of June 30, 2006, there were two (2) vacancies reported.

**Proposed New Efficiencies:**

There are no new efficiencies reported.

**Budget Adjustments:**

There are no budget amendments reported by the Department.

## **Capital Projects:**

### **CAPITAL FUNDED REQUESTS REVENUE SUMMARY** 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

**DEPARTMENT** Fair Employment  
Practices

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>Other County Sources</b>										
Capital Outlay Reserve	0	0	95	55	0	0	0	0	0	150
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>95</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>95</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>

### **CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY** 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

#### **Enabling Strategies**

(\$ in 000's)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
<b>Departmental Information Technology Projects</b>										
FAIR EMPLOYMENT CASE TRACKING		0	50	0	0	0	0	0	0	50
FAIR EMPLOYMENT ON-LINE TRAINING FOR COUNTY EMPLOYEES		0	45	55	0	0	0	0	0	100
<b>Department Total:</b>		<b>0</b>	<b>95</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>

## **Fire Rescue Summary of FY 2006-07 Budget Submission**

### **Issues impacting the department's FY 2006-07 Budget include:**

- Department-wide Issues
  - Placing new units in the field to improve response times for suppression and rescue services. New services impact salary and operating costs and require hiring additional personnel, which also requires training. MDRF upgraded the service at the Key Biscayne Station from a 40 hour per week schedule to a 24 hour ALS Engine in October 2005. MDRF expects to deploy two additional units in July 2006, an ALS Engine for the new Trail Station (temporarily housed at Sweetwater Station 29) and an ALS Rescue for the new Naranja Station (temporarily housed at Cutler Ridge Station 34). Proposed service enhancements in FY 2007 include ALS Engine 66 at new Villages of Homestead Station in March 2007, Aerial 8 at the Aventura Station to replace Engine 63 when it moves to the new Highland Oaks Station in January 2007, ALS Engine 57 at West Kendall in July 2007, and ALS Engine 13 at East Kendall in February 2007
  - Construction of new Fire stations - MDRF stations under construction in FY 2006 include Port of Miami, Trail, East Kendall, East Homestead, and Villages of Homestead. Training Center design contract awarded and construction expected to commence in FY 2006-07. MDRF 2006 approved capital budget included \$22.6 million for station replacement and reconstruction. Projects have been prioritized and additional construction manager hired to coordinate these projects
  - Helicopter Replacement and Upgrade program - 1 new Bell 412 delivered in November 2005, second new aircraft delivered April 1, 2006. Older aircraft (2001) sent for required upgrades, will return in August. Oldest aircraft upgrade to be completed in September 2006. Sale of 1986 Air Rescue 1 to be completed prior to fiscal year end to assist in payment of new aircraft and upgrade program. Advertisements completed and sealed bids will be opened July 27. FY 2007 Air Rescue availability will be 100% for all missions
  - Ocean Lifeguard Rescue Services - lifeguard towers at Key Biscayne and Haulover Beach were damaged during hurricane season. Crandon requires 9 replacements and 4 repaired - Haulover requires 13 replacements and 4 repairs. MDRF is working with FEMA to seek reimbursement for repair and replacement costs. MDRF hiring carpenters to complete repairs and begin replacement of towers. MDRF to submit COR funding request for gap in FEMA funding
  - Purchase of Self-Contained Breathing Apparatus - \$3.5 million project to replace all SCBA's throughout MDRF - two year phased funding with \$1.25 grant and \$1.5 million in FY 06 and FY 07 from MDRF

- Equipment procured and grant funds have been spent. Continuing to work with vendor to complete delivery and training for new equipment.
  - Motorcycle Emergency Response Teams - MERT acquiring 12 new motorcycles for MERT teams, to be delivered in May
- Support Services Issues
  - MDR fleet replacement - MDRF has developed 7 year fleet replacement program for Heavy and Light Fleet. MDRF and GSA meeting resulted in agreement to create inter-departmental MOU for long term fleet plan. MDRF and GSA continue working on plan to resolve space allocation issues for shop and light and medium fleet maintenance
- Suppression and Rescue Issues
  - MDRF merger with City of Hialeah - MDRF and City of Hialeah discussing possible merger. Formal committee created and information being shared about how to combine services and what would be impact on residents, employees and operating and capital budgets of both the city and the district
  - MDRF proposed fee increases (not in proposed budget but under review) : EMS transports, Impact Fees and Fire Prevention Fees. MDRF to work with EMS billing vendor and impacted industries to evaluate revenue impact. Impact fee increase similar to MDPD and P&R, to include future CPI increases. Impact fees not adjusted since 1994. BASF and LBA have agreed to methodology, concerned about phase in period only
  - FAA Compliance/Air Rescue Transport Fees - MDRF seeking FAA part 135 certification. Certification will allow MDRF to charge for Air Rescue transport service. FAA decision imminent - looks positive for MDRF. MDRF will develop fee schedule recommendation after consultation with EMS billing vendor. Florida State Legislative proposal for \$5 license fee for Air Rescue operations (\$11 million annual) introduced by House and Senate - withdrawn by House - not looking favorable due to opposition from leadership. Will try again next year
  - Fire Boat - MDRF purchased 50 foot fire boat in December 2005, arrival scheduled for September 2006. Proposed enhancements include funding for operational components and staffing boat 24 hour basis at Port of Miami. MDRF also developing comprehensive waterways and Marine Firefighting plan for countywide implementation

## **Department Revenues:**

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$7,387	\$11,619	\$13,062	\$15,879	\$15,668	\$18,527
PROP	Aviation Transfer	\$0	\$0	\$0	\$16,294	\$16,294	\$17,232
PROP	Carryover	\$10,822	\$1,854	\$83	\$2,843	\$1,144	\$12,309
PROP	Emergency Plan Review Fees	\$24	\$22	\$31	\$24	\$24	\$24
PROP	Fees for Services	\$22,469	\$23,499	\$24,914	\$26,664	\$25,428	\$26,128
PROP	Florida Power and Light	\$268	\$311	\$291	\$289	\$289	\$289
PROP	Interest Earnings	\$824	\$470	\$828	\$700	\$900	\$1,800
PROP	Miscellaneous	\$715	\$275	\$156	\$451	\$583	\$538
PROP	Public Health Trust	\$900	\$900	\$900	\$900	\$900	\$900
PROP	Rental of Office Space	\$419	\$434	\$445	\$425	\$400	\$200
PROP	Fire Ad Valorem District Tax	\$177,154	\$195,648	\$223,351	\$264,142	\$264,142	\$312,480
STATE	State Grants	\$125	\$492	\$522	\$1,405	\$526	\$1,407
FED	Federal Grants	\$873	\$2,070	\$1,429	\$1,106	\$2,676	\$747
FED	Other Revenues	\$0	\$0	\$0	\$0	\$4,706	\$0
FED	Urban Area Security Initiative (UASI) Grant	\$0	\$64	\$6,255	\$3,809	\$9,796	\$0
<b>TOTAL REVENUES</b>		<b>\$221,980</b>	<b>\$237,658</b>	<b>\$272,267</b>	<b>\$334,931</b>	<b>\$343,476</b>	<b>\$392,581</b>

- Over FY 2006-07 department revenues are increasing by \$57.6 million or 17.2% from the FY 2005-06 Budget due primarily to:
  - \$2.6 million increase in the General Fund
  - \$938,000 increase in Aviation Transfer
  - \$9.5 million increase in Carryover
  - (\$536,000) decrease in Fees for Services
  - \$1.1 million increase in Interest Earnings
  - \$87,000 increase in Miscellaneous
  - (\$225,000) decrease in Rental of Office Space
  - \$48.3 million increase in Fire Ad Valorem District Tax
  - (\$359,000) decrease in Federal Grants
  - (\$3.8) million decrease in Urban Area Security Initiative (UASI) Grant
- Over the five (5) year period from FY 2002-03 to FY 2006-07, department revenues will have increased by \$170.6 million or 76.9% due primarily to:
  - \$11.1 million increase in the General Fund
  - \$17.2 million increase in Aviation Transfer
  - \$1.5 million increase in Carryover
  - \$3.7 million increase in Fees for Services
  - \$976,000 increase in Interest Earnings



- (\$177,000) decrease in Miscellaneous
- (\$219,000) decrease in Rental of Office Space
- \$135.3 million increase in Fire Ad Valorem District Tax
- \$1.3 million in State Grants
- (\$126,000) decrease in Federal Grants

### **Department Expenditures:**

	(\$ in 000's)	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005- 06	FY 2006- 07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$127,197	\$136,773	\$150,292	\$180,204	\$173,638	\$204,762
	Overtime Salary	\$15,163	\$16,343	\$16,565	\$16,241	\$17,678	\$18,157
	Fringe	\$37,493	\$44,410	\$51,347	\$61,662	\$62,929	\$67,027
	Overtime Fringe	\$3,488	\$3,756	\$3,808	\$3,774	\$4,062	\$4,176
	Other Operating	\$33,878	\$34,368	\$35,538	\$51,549	\$46,629	\$72,601
	Capital	\$2,196	\$-760	\$1,636	\$5,235	\$5,170	\$7,243
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$219,415</b>	<b>\$234,890</b>	<b>\$259,186</b>	<b>\$318,665</b>	<b>\$310,106</b>	<b>\$373,966</b>
	Debt Services	\$0	\$113	\$1,880	\$4,657	\$4,932	\$6,756
	Reserves	\$0	\$0	\$0	\$7,800	\$7,200	\$4,744
	Transfers	\$711	\$969	\$7,523	\$3,809	\$8,929	\$7,115
<b>TOTAL EXPENDITURES</b>		<b>\$220,126</b>	<b>\$235,972</b>	<b>\$268,589</b>	<b>\$334,931</b>	<b>\$331,167</b>	<b>\$392,581</b>

- FY 2006-07 department expenditures are increasing by \$57.6 million or 17.2% from FY 2005-06 Budget due primarily to:
  - \$24.6 million increase in Salary
  - \$1.9 million increase in Overtime
  - \$5.8 million increase in total Fringe
  - \$21.1 million increase in Other Operating
  - \$2.0 million increase in Capital
  - \$2.1 million increase in Debt Services
  - (\$3.1) million decrease in Reserves
  - \$3.3 million increase in Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, department expenditures will have increased by \$172.4 million or 78.3% due primarily to:
  - \$77.6 million increase in Salary
  - \$3.0 million increase in Overtime
  - \$30.2 million increase in total Fringe
  - \$38.7 million increase in Other Operating
  - \$5.0 million increase in Capital
  - \$6.8 million increase in Debt Services
  - \$4.7 million in Reserves
  - \$6.4 million increase in Transfers

### **Payments from Other Departments:**

Department (from)	Reason and Source	Confirmed?	FY 2002- 03  Actual	FY 2003- 04  Actual	FY 2004- 05  Actual	FY 2005- 06  Budget	FY 2005- 06  Projection	FY 2006-07 Base Budget  Submission
Public Health Trust	Miami- Dade Fire Rescue - Helicopter Payment	No	\$900	\$900	\$900	\$900	\$900	\$900
Total Transfer from other Departments			\$900	\$900	\$900	\$900	\$900	\$900

### **Payments to Other Departments:**

Department(to)	Reason and Source	Confirmed?	FY 2002- 03  Actual	FY 2003- 04  Actual	FY 2004- 05  Actual	FY 2005- 06  Budget	FY 2005- 06  Projection	FY 2006-07 Base Budget  Submission
Communications	Communications Department - Promotional Spots Program	No	\$85	\$85	\$85	\$85	\$85	\$85
Total Transfer to other Departments			\$85	\$85	\$85	\$85	\$85	\$85

### **Personnel Positions and Salaries and Fringes:**

POSITIONS	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	1919	1971	2065	2315	2350	2504
Full-Time Positions Filled =	20	27	24		2262	
Part-time FTEs Budgeted =	0	0	0	0	26	0
Temporary FTEs Budgeted =	0	0	0	0	24	1

FY 2006-07 personnel costs total \$294.1 million, which includes \$204.8 million in salaries, \$71.2 million in total fringes and \$18.2 million in overtime.

FY 2006-07 personnel costs are increasing by \$32.2 million or 12.3% from the FY 2005-06 Budget. For FY 2006-07, the department has 2,504 positions budgeted, which is an increase of 189 positions or 8.2% from the FY 2005-06 Budget.

### **Vacant Personnel Positions:**

As of June 30, 2006, there were 26 vacancies reported.

### **Proposed Efficiencies:**

	(\$ in 000's)								
Activity	Description of Efficiency/Improvement	Related Outcome	Implementation Date	FY 2005-06			FY 2006-07		
		List		Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
	Avoid fuel surcharge at Opa locka Airport by using MDFR fuel truck and personnel	PS1-2	6/1/2006	22	1	Avoid \$1.28 fuel surcharge art Opa locka in 4th quarter: 25,000 gallons X \$1.28 = \$32,000 less \$10,000 MDFR personnel cost.	88	0	Avoid \$1.28 fuel surcharge art Opa locka in FY 07 quarter: 100,000 gallons X \$1.28 = \$128,000 less \$40,000 MDFR personnel cost.
				<b>22</b>	<b>1</b>		<b>88</b>	<b>0</b>	

### **Budget Adjustments:**

There are no budget adjustments anticipated.

## **Capital Projects:**

### **CAPITAL FUNDED REQUESTED REVENUE SUMMARY**

(\$ in 000's)

#### **2006-07 Proposed Capital Budget and Multi-Year Capital Plan**

Fire Rescue		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
1994 Fire District Bond Interest	0	1,582	0	0	0	0	0	0	0	1,582
1994 Fire Rescue District Bonds	0	5,133	0	0	0	0	0	0	0	5,133
2002 Capital Asset Acquisition Bonds	0	4,050	0	0	0	0	0	0	0	4,050
2002 Fire District Bond Interest	0	1,023	0	0	0	0	0	0	0	1,023
2002 Fire Rescue District Bonds	0	17,795	0	0	0	0	0	0	0	17,795
2006 Capital Improvement Bonds	22,600	22,600	0	0	0	0	0	0	0	22,600
Building Better Communities GOB Program	0	1,500	0	0	0	0	0	0	0	1,500
Capital Asset Acquisition Bond 2004B Proceeds	0	17,560	0	0	0	0	0	0	0	17,560
<b>Total:</b>	<b>22,600</b>	<b>71,243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>71,243</b>
Assistance to Firefighters Grant	0	750	0	0	0	0	0	0	0	750
<b>Total:</b>	<b>0</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>
Developer Fees/Donations	0	112	0	0	0	0	0	0	0	112
Fire Impact Fees	2,925	15,035	8,620	3,123	5,104	6,273	4,125	4,610	2,500	49,390